

# NC Balance of State Continuum of Care

Special Steering Committee Meeting

August 30, 2018

10:30 AM

#### Welcome

- Reminders
  - \*6 to mute/unmute line
  - Please do not put us on hold
  - The chat box is available

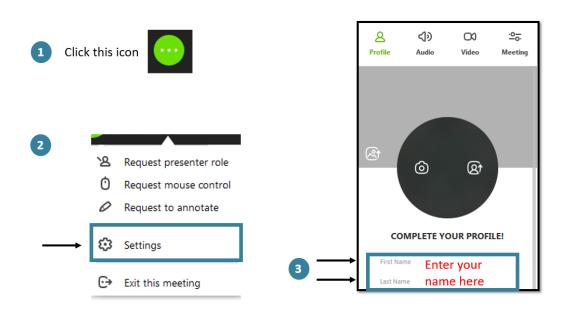


This box is located in the top, center of your screen



#### Roll Call

- We will conduct Roll Call for Regional Leadership and At-Large Members to ensure quorum for votes
- Other participants should enter their full name so we know they are here and included in the minutes.





## Today's Agenda

Project priority listing for CoC application



## Project Priority Listing

#### Consolidated Application has 3 parts

CoC Application Captures CoC-wide information

NCCEH, as Collaborative Applicants, writes this

application

Input from agencies, Regional Committees, Steering

Committee, and stakeholders necessary to give full

scope of the CoC's work

Project Applications New projects

Renewal projects

CoC Planning Grant

SSO-Coordinated Entry Grant

Project Priority Listing Ranked list of each project

Recommended by the Project Review Committee

Approved by the Steering Committee



### Project Review Committee

- Composed of one representative from each Regional Committee and interested At-Large Steering Committee members (not grantees or applicants)
- Scores new and renewal project applications using approved scorecards
- Recommends ranked list of new and renewal project applications for CoC collaborative application to the Steering Committee for final approval



#### Why do we score and rank applications?

 Allows CoC to prioritize funding based on priorities and need

• Ensures CoC is prioritizing funding for grants that are high performing and managing funds well

Required by HUD in application process



#### **Summary of Potential Funding**

Annual Renewal Demand (ARD)		\$8,388,382
Bonus Funding		\$699,562
DV Bonus		\$1,165,937
CoC Planning (not ranked)		\$349, 781
	TOTAL	\$10,603,662
Projects will be ranked into two tiers		
Tier 1: 94% of ARD		\$7,885,079
Tier 2 + additional bonus:		\$2,368,802
6% of ARD + Bonus + DV Bonus		
	TOTAL	\$10,253,881



# Project Ranking was informed by the CoC's Funding Priorities and the scorecard.

#### **NC BoS CoC Funding Priorities**

Guidance from the Continuum of Care on its priorities for funding. This includes priorities for funding specific project types and regional need.

#### Scorecard

**Thresholds:** If projects do not meet them, they cannot move forward in the competition.

**Standards:** Important aspects that projects are expected to meet. Project standards should be evaluated to determine where ranked or if project is funded.

**Section Score Minimums:** Ensure every project meets a basic level of performance in every section of the scorecard.

**Total Score:** Helps determine the order of ranking after considering thresholds and standards.

# PRC and NCCEH staff used the scorecard to review applications.

The scorecard has two sections that are scored differently.

#### **Combined Scoring Section**

Scored by one member of Project Review Committee and one member of NCCEH staff

Scores from two individuals are averaged for one final score

#### **Staff Scoring Section**

Scored by NCCEH staff

#### **Total Application Score**

Combined Scoring + Staff Scoring = Total Score



#### 2018 Applications

**CoC Planning Application** not ranked.

**HMIS Grant Application** is not scored, historically ranked as first project as it supports required CoC-wide infrastructure.

#### **34 Renewal Applications**

- 28 Permanent Supportive Housing
- 4 Rapid Rehousing
- 1 SSO-CE Renewal
- 1 HMIS Renewal

#### **8 New Project Applications**

- 1 Permanent Supportive Housing
- 5 Rapid Rehousing
- 1 DV-RRH Bonus Funding
- 1 Supportive Services Only (SSO) for Coordinated Entry



## Renewal Project Review

## Summary of Renewal Projects

- 34 renewal projects turned in applications.
  - (1) HMIS project (not scored)
  - (1) SSO-CE project
  - (4) RRH projects
  - (28) PSH projects
  - (1) PSH project did not renew
- Scored renewal projects:
  - 0 applications with threshold issues
  - Every project but one missed standards



# Renewal applicants missed a range of standards

Number of Standards Missed	Number of Renewals
0	1 (NCCEH SSO-CE Renewal)
1-2	20
3-6	11
More than 6	1 (Allied Churches RRH Renewal) – Missed 14 standards

- Determined that most applicants missed two standards:
  - Match documentation
  - Services funding documentation
- PRC did not use these two standards in the final ranking list

# Standards missed without match and services documentation

Number of Standards Missed	Number of Renewals
0	1 (NCCEH SSO-CE Renewal)
1-2	25
3-5	6
13	1 (Allied Churches RRH Renewal)

# Renewal applicants missed several section minimums

Section Minimum	Number of Renewals
Section 1: General Application	0
Section 2: Program Design	0
Section 3: NC BoS CoC Priorities	10
Section 4: Project Performance	8
Section 5: Application Deadlines/Documentation	1 (Allied Churches)

- An issue was identified with minimum in Section 3
  - Only one question with points (housing over services):
     Projects with less than 75% of housing funding missed the minimum
  - This minimum was not used in the rankings
- The Section 4 minimum was used in the rankings because the CoC Funding Priorities give guidance to rank projects based on performance
- One applicant did not meet the section 5 minimum.

## Renewal Project Scores

Туре	Possible Highest	Highest Score	Lowest Score	Average Score
All	192	160	20	90
PSH	192	160	37.3	98.65
RRH	172	83.5	20	51.75



### Lowest Performing Project

**Allied Churches** 

RRH Renewal

Missed 14 standards

Missed 3 section minimums

Score: 20 out of a possible 172 points



# New Project Review

### Summary of New Projects

8 agencies submitted initial documents at beginning of process

• 1 application did not meet initial threshold requirements and staff notified that they could not proceed.

7 agencies turned in new project applications by the due date:

- (1) PSH project
- (4) RRH projects
- (1) DV-RRH bonus funding project
- (1) SSO-Coordinated Entry Expansion project

#### Scored new projects:

- 6 applications had minimums issues
- 4 applications had 3 or more standards issues



## New project comparison

Project	Standards missed	Minimums missed	Total Missed
NCCEH SSO-CE	0	1	1
Union County RRH	2	0	2
Pitt County RRH	2	2	4
NCCADV RRH DV Bonus	4	3	7
Diakonos PSH	9	5	14
Robeson County RRH	12	4	16
Allied Churches RRH	15	2	17



# Four projects stood out as the projects to include in ranking, the other 3 are not included.

Project	Standards missed	Minimums missed	Total Missed
NCCEH SSO-CE	0	1	1
Union County RRH	2	0	2
Pitt County RRH	2	2	4
NCCADV RRH DV Bonus	4	3	7
Diakonos PSH	9	5	14
Robeson County RRH	12	4	16
Allied Churches RRH	15	2	17



## New Project Scores

Туре	Possible Highest	Highest Score	Lowest Score	Average Score
SSO	34	20	20	20
PSH	86	11	11	11
RRH	85	56.5	26.5	41.5



## Ranking and Prioritization

#### **Renewal Projects**

Renewed at full funding	29
Renewed at reduced funding	3
Not funded	2
Did not apply	1

#### **New Projects**

Funded with reallocated dollars	2
Funded with bonus or DV bonus dollars	1
Funded with a combination of reallocated and bonus dollars	1
Not funded	3

#### Renewal Grantees that received a funding cut

Invitation to create new expansion project to be ranked lowest on project priority list for a maximum of what was cut from their renewals



#### Renewals not funded

- Sandhills Community Action Program PSH
  - Grantee decided to not renew project
  - \$3,909

Application: \$3,909

Funded: \$0

Reallocated: \$3,909 (100%)

- Allied Churches RRH
  - Grantee missed 14 standards and 3 minimums
  - Low performance and inadequate program design

Application: \$101,958

Funded: \$0

Reallocated: \$101,958 (100%)



## Reduced Renewal Funding: Community Link

- Community Link: Kerr Tar PSH renewal (formerly Cardinal)
  - History of underspending
  - Spent only 59% in last operating year

Application: \$935,884

Funded: \$795,501\*

Reallocated: \$140,383\* (15%)

- Community Link: PBH2012 PSH renewal (formerly Cardinal)
  - History of underspending
  - Spent only 44% in last operating year

Application: \$679,844

Funded: \$543,875\*

Reallocated: \$135,969\* (20%)

Grantee can apply for a new expansion project for \$276,351\*

\*approximate amounts, final amount has to be calculated by FMR



## Reduced Renewal Funding: Eastpointe Human Services

- Eastpointe: Beacon II PSH
  - Program has not started after 2 competitions
  - Current Eastpointe Beacon PSH program operating in the same region as underspending grant (only 68% in last complete year)

Application: \$67,414

Funded: \$0

Reallocated: \$67,414 (100%)

- Eastpointe: Southeast SPC renewal
  - Program has not started after 2 competitions
  - Only PSH in Region 8

Application: \$143,854

Funded: \$71,927\*

Reallocated: \$71,927\* (50%)

• Grantee can apply for a new expansion project for \$139,341\*

\*approximate amounts, final amount has to be calculated by FMR



# Project Recommendations from the Project Review Committee

# Project Recommendation from the Project Review Committee

Projects ranked as follows:

- HMIS
- SSO-CE renewal
- Other renewals
  - # of unmet Standards + performance Minimum
  - Scores
- New Projects
  - Because of funding priorities 2 RRH projects were pulled into Tier 1 and ranked in order of Funding Priorities



# Project Recommendation from the Project Review Committee

HMIS grant & SSO-CE renewals ranked first

Community-wide project

Required by HUD

Scorecard not designed to measure

NCCEH is the grantee



# Project Recommendation from the Project Review Committee

#### **Renewal Ranking**

Sorted by standards unmet

Then performance minimums

Then score

**Funding Priority** 



#### New RRH Projects are partially in Tier 1

New RRH projects scored better than some renewal projects & ranked higher.

Pitt County's full budget in Tier 1

Tier 1 \$115,139

Union County Community Shelter straddles Tier 1 & Tier 2

Tier 1 \$75,842

Tier 2 \$89,014



#### Renewal Projects in Tier 2

New projects are a funding priority this year, so some projects were place in Tier 2.

Burlington Development Corporation: Steps RRH in Tier 2 Region 6

\$59,704

Surry Homeless and Affordable Housing Coalition: SHAHC PSH in Tier 2 Region 4

\$112,845



#### NCCADV DV-RRH Project

Could be funded by DV Bonus Funding

Potential Funding \$1164, 937

Or partially by CoC Bonus

Potential Funding \$699,562

Ranked towards the bottom because ranking will not effect its chances for DV Bonus



New expansion applications for reduced grants in case of Bonus Funding

Bonus Funding \$699,562

Community Link ranked first for Bonus funding because it's a newly inherited grant from Cardinal

Eastpointe ranked bottom because it has 2 grants not started and no spending history



#### Steering Committee Discussion

To meet HUD deadline,
Steering Committee must
decide today on the
Priority List
recommended by the
Project Review
Committee

Discussion?

Motion?

NCCEH will notify applicants in writing about CoC decision to accept or reject project application by the end of the day tomorrow, August 31



# Next Steps

#### Next Steps for CoC Application

NCCEH will notify all project applicants whether their applications were accepted or rejected

August 31

NCCEH will post CoC application & project priority listing for review

September 12

NCCEH will submit consolidated application to HUD

Before September 18 deadline



#### Next Steps

Staff will notify applicants regarding decisions by the end of the week

- Please do not have discussions with grantees before staff have the chance to notify grantees.
- Staff will send scorecards to applicants and offer follow-up calls.



#### Next Steps

Applicants may appeal decisions

If needed, the PRC will meet to consider appeals on September 7th at 11:30. Steering Committee will consider any appeal decisions if rankings are changed at next meeting.

Next Steering Committee Meeting:

Tuesday, September 11, 10:30-12:00

#### Contact us

bos@ncceh.org (919)755-4393

