

North Carolina Balance of State Continuum of Care

Steering Committee Meeting
January 9, 2024
10:30 AM



NCCEH

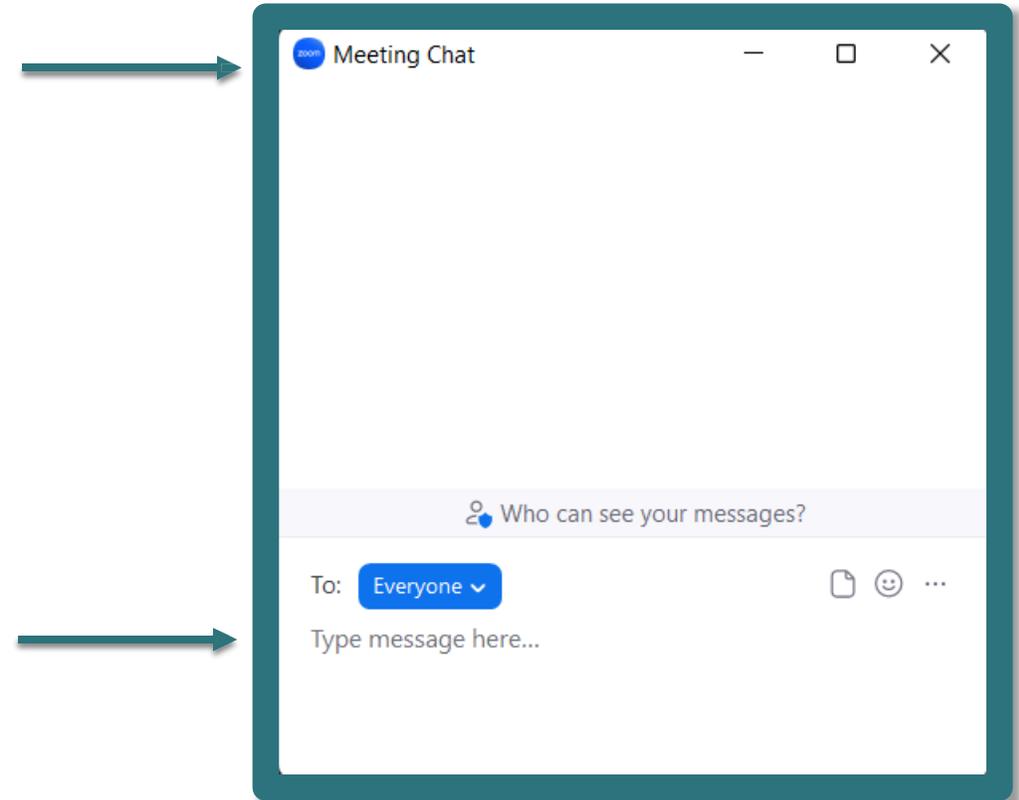
Welcome

Reminders:

Your line is muted.

We will unmute the line during Q&A pauses.

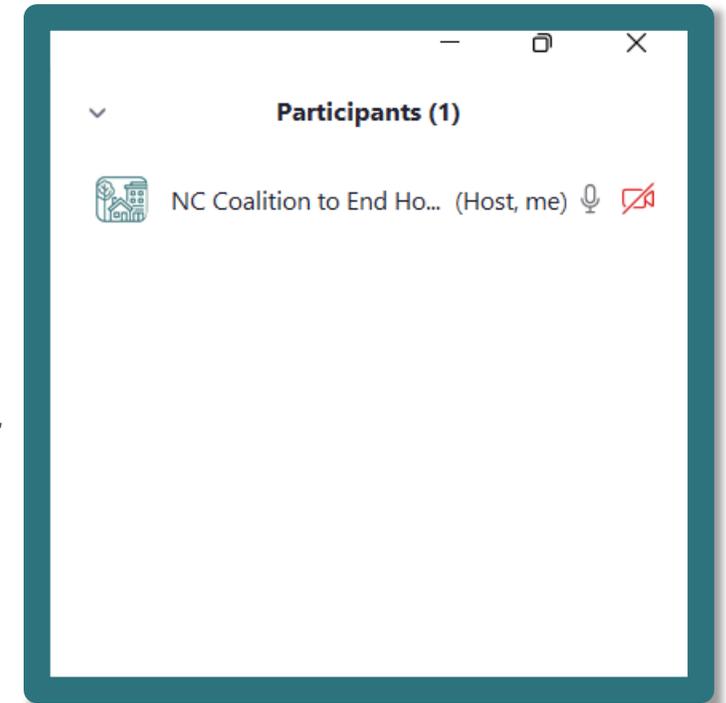
The chat box is available to use anytime.



Roll Call

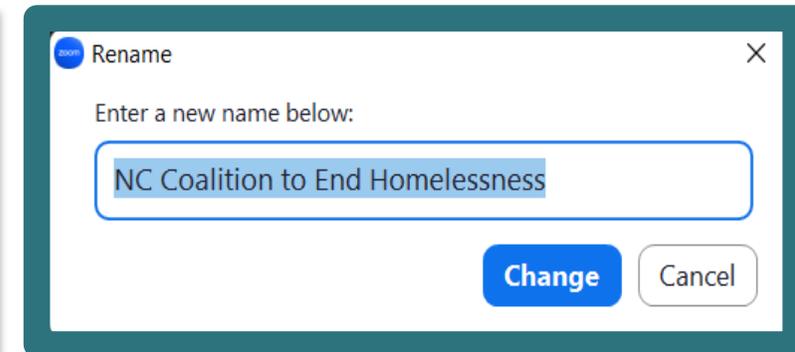
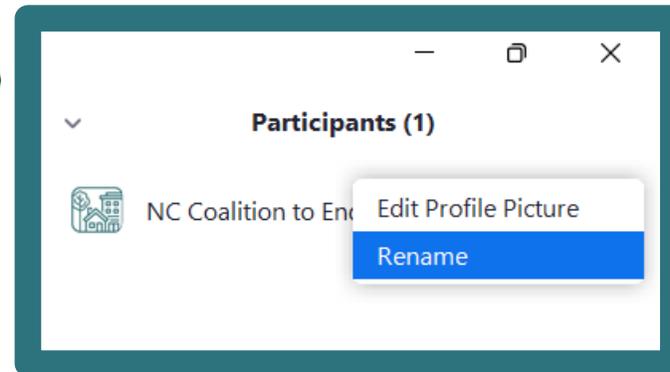
- We will conduct Roll Call for Regional Leads and at-large members to confirm quorum for voting.
- All participants should enter their full names, so we can document their participation in the minutes.

1



How to change your screen name:

2

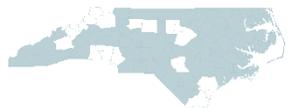




Agenda

Agenda

- Consent Agenda
- 2024 Steering Committee member introductions
- 2024 PIT/HIC update
- Project Review Committee's grant transfer recommendations for Community Link
- CoC governance evaluation/transformation
- Upcoming meetings and reminders



Review & approve consent agenda

Consent agenda:

<https://www.ncceh.org/bos/steeringcommittee/>

- The consent agenda was sent to the Steering Committee prior to the meeting as a part of the Board Packet.
- The consent agenda will be voted on as a whole at the beginning of each meeting.
- Steering Committee members may request to remove an item from the consent agenda for additional discussion.

Changes or discussion?





Steering Committee Member Introductions

Steering Committee Member Introductions

All Regional Leads, Regional Lead Alternates, and at-large members should introduce themselves:

- Name, agency, title
- How long have you served on the Steering Committee?
- What unique experience do you bring to the Steering Committee?
- What do you hope that the CoC can focus on this year to end homelessness?



Steering Committee Member Introductions: For February!

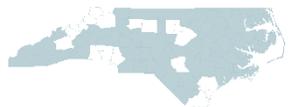


What is a primary strategic priority for your regional committee in 2024?

What action steps can you take?

For At-Large Members:

- What is a primary strategic priority for cross-sector partnership that you can take action on in 2024?

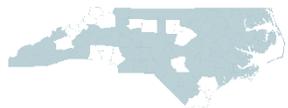


Submit your Regional Leadership for 2024!

All regions must submit names and contact info for 2024 leadership positions. Deadline is past due!

Complete the following form to submit leadership information:

<https://app.smartsheet.com/b/form/e2c1ea421a6840fcaae5bae1fd65eca8>

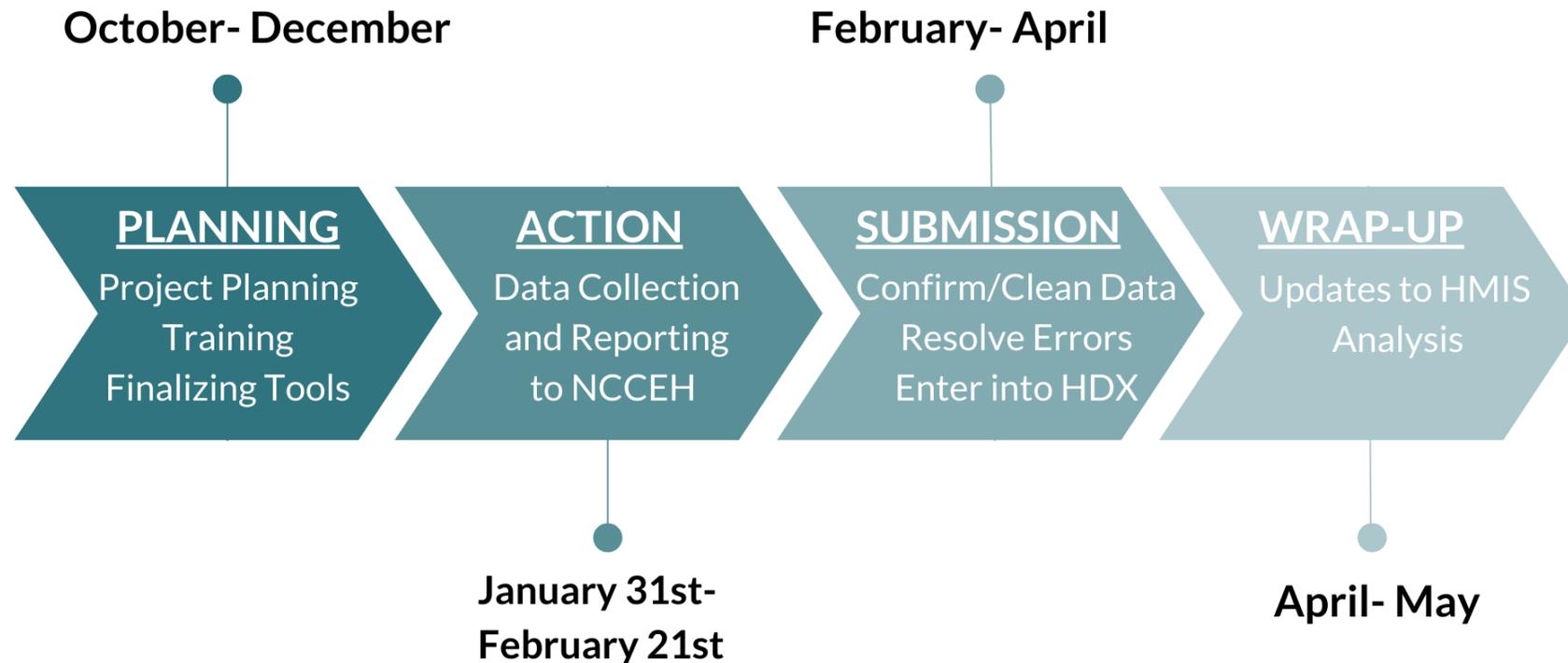




2024 PIT/HIC Update

NC Balance of State CoC's PIT and HIC

Details for how to participate are at ncceh.org/bos/pithic! Still have questions? Email bos@ncceh.org.





Significant Change Request

Community Link Grant Transfer

The NC Balance of State CoC issued a Request for Proposals on October 20, 2023 for the transfer of two currently operating CoC Program-funded Permanent Supportive Housing grants.

Community Link, Piedmont 1, NC0045L4F032215

Project Type: Permanent Supportive Housing

Counties served: Cabarrus, Davidson, Rowan, Stanly, and Union (NC BoS CoC Region 5)

Budget: \$1,099,209 (\$878,508 in Rental Assistance; \$157,502 in Supportive Services; \$63,199 in Administrative Costs)

Units: 90 units and 148 beds were proposed in the last grant application. There are currently 86 units with 179 total beds being served.

Grant operating year: 04/01/2023 – 03/31/2024 (FY2022 Renewal)

FY2023 Renewal Application Submitted

MATCH REQUIREMENT: \$274,803

Community Link, Northern PSH Combo, NC0221L4F032212

Project Type: Permanent Supportive Housing

Counties served: Alamance, Caswell, Chatham, Person, Franklin, Granville, Halifax, Warren, Vance, and Rockingham (Region 6 and part of 9)

Budget: \$1,338,019 (\$1,140,072 in Rental Assistance; \$127,836 in Supportive Services; \$70,111 in Administrative Costs)

Units: 119 units and 201 beds were proposed in the last grant application. There are currently 100 units with 215 beds being served.

Grant operating year: 06/01/2023 – 05/31/2024 (FY2022 Renewal)

FY2023 Renewal Application Submitted

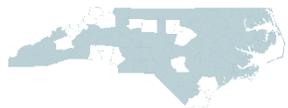
MATCH REQUIREMENT: \$334,505



Project Review Committee Recommends

Brick Capital Community Development Corporation for the transfer of Piedmont 1

- Currently operating a CoC Program Permanent Supportive Housing grant: Region 7 Permanent Supportive Housing
- A Back@Home - Balance of State provider in all of Region 7, Davidson County in Region 5, and Scotland & Robeson Counties in Region 8
- Proposal provided a plan to meet the match requirement including a letter of commitment from a partnering agency.

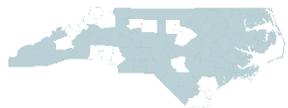


Northern PSH Combo

The Project Review Committee does not have a provider to recommend for the transfer of the Northern PSH Combo.

NC BoS CoC staff are going to do some engagement work with potential agencies and will work to re-issue the RFP for Northern PSH Combo in February 2024.

This grant term ends May 31, 2024, so there is a little more time to identify a grantee.

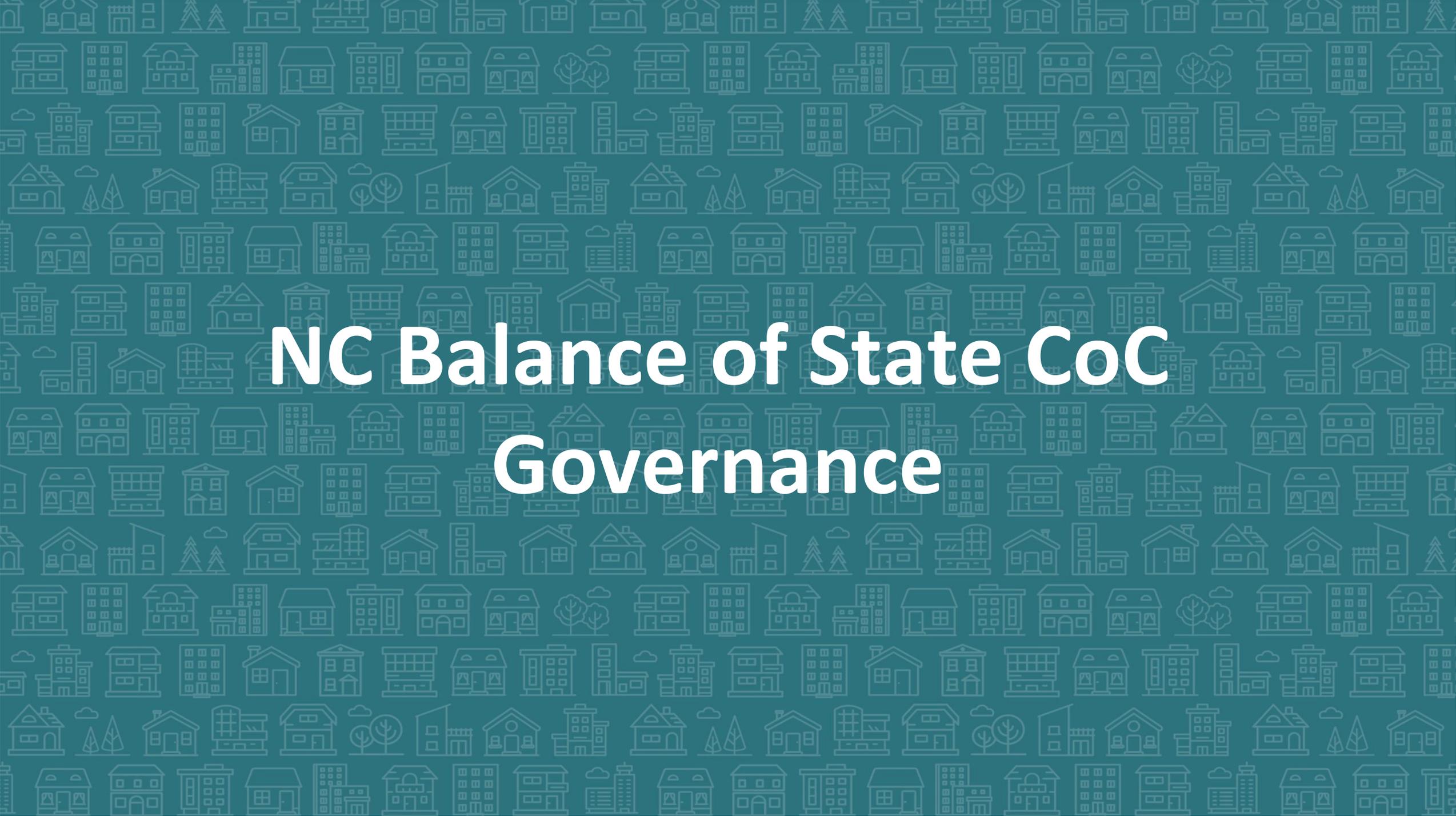


Significant Change Request

Questions?

Motion to accept the Project Review Committee's recommendation for Community Link's Piedmont 1 grant to transfer to Brick Capital Community Development Corporation?





NC Balance of State CoC Governance

All CoCs maintain a Governance Charter to define key aspects of decision-making.

CoCs must develop & regularly update a Governance Charter that defines its:

- Mission & vision
- Geographic area
- Decision-making structure & process
- Roles & responsibilities
- CoC & ESG Program funding processes
- Data collection methods & responsibilities
- Required policies & procedures
- Procedure to ratify & amend the Governance Charter

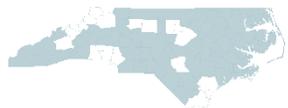


The CoC recently updated its Governance Charter with minor changes.

The NC BoS CoC Steering Committee approved its last updates in November 2023.

The CoC has not had significant changes to the Governance Charter since 2016 & 2017 when it updated the Regional Committee & Steering Committee structures to reflect emerging needs.

Based on recent CoC staff & stakeholder conversations, it seems like a ripe time to step back to evaluate current practices & adjust practices to better meet the CoC's governance needs.



HUD continues to push CoCs to increase progress on ending homelessness!

The HEARTH (Homeless Emergency Assistance & Rapid Transition to Housing) Act enacted in 2009 by the US Congress institutionalized the Continuum of Care model, tasking CoCs with enhanced & new responsibilities.

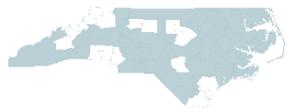
- Establishing & managing a coordinated entry system
- Overseeing applications for CoC & ESG Program funding
- Creating partnerships with Public Housing Authorities (PHAs)
- Monitoring CoC performance through defined System Performance Measures (SPMs)
- Monitoring CoC & ESG Program-funded projects & providing technical assistance



HUD continues to push CoCs to increase progress on ending homelessness!

Further HUD mandates since HEARTH have added more responsibilities to the CoC including:

- Implementing best practices & policies such as Housing First, the Equal Access Rule, VAWA Emergency Transfer Policy, Anti-Discrimination Policies, and others
- Incorporating voices of marginalized populations into CoC governance & decision-making
- Assessing & addressing racial disparities within the CoC, its systems, & its projects
- Submitting the annual Longitudinal System Analysis (LSA)
- Planning & implementing initiatives to end unsheltered homelessness



The CoCs governance & systems work well, but can we be doing more?

The answer to this question is ‘not much’ with our current governance!

- Providers are overwhelmed with increasing numbers of people experiencing homelessness, finding resources & getting people housed.
- Communities have low vacancy rates for affordable housing & do not have the capacity to find affordable units.
- CoC staff have full plates with current tasks with continued expansion of responsibilities.

How do we move forward? What needs to change to allow us to have greater impact & accelerate our work to end homelessness?

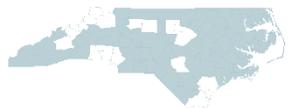


The CoC can move forward by evaluating & updating its current governance & systems.

Steering Committee members & CoC staff have recently highlighted some things they would like to do &/or change that could streamline our work.

To figure this out, staff recommend forming a Governance Workgroup of the Steering Committee to evaluate our current processes & potentially recommend changes.

- Meet monthly, starting in February
- Need diverse representation from across the CoC
 - Demographically
 - Geographically across the CoC
 - People with Lived Expertise of Homelessness
 - People with Lived Expertise of Interpersonal Violence
 - People that represent system leaders, programmatic staff, sector leaders, regional leadership
- Provide potential recommendations in Fall 2024 for implementation in January 2025
- Include 8-13 members (limit of one person representing a Regional Committee)



The CoC can move forward by evaluating & updating its current governance & systems.

Questions?

Feedback?

Motion?



What should Steering Committee members do next?

Next Steps

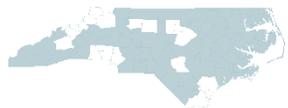
- Regional Leads should talk about this with their Regional Committees to gauge interest in joining the workgroup.
 - If more than one person interested, ask the committee to vote to appoint someone
 - Consider representation diversity
 - Not necessary for all Regional Committees to find someone – we want an energetic group with ideas!
- At-large members should consider if they want to participate.
- Send an email to bos@ncceh.org by Wednesday, January 31st with a name & email address for people who want to be part of the workgroup.



Upcoming meetings & reminders

(Log-in and recording information can be found on agenda)

- **Lived Expertise Advisory Council**, *Friday, January 12, 12 – 1 PM*
- **Coordinated Entry Council**, *Monday, January 22, 10 – 11:30 AM*
- **2024 VSP PIT Training (Non-HMIS Participating Projects)**, *Thursday, January 11, 10 – 11 AM*
- **Racial Equity Subcommittee**, *Wednesday, January 17, 11:30 AM – 12:30 PM*
- **Local Leadership Response Call**, *Wednesday, January 17, 1 – 2 PM*
- **Funding & Performance Subcommittee**, *Thursday, January 18, 2 – 3 PM*



Next Meeting

Tuesday, February 6
10:30 AM – 12 PM

Reach out to us: (919) 755-4393

bos@ncceh.org

