

Steering Committee  
September 20, 2022  
10:30 AM

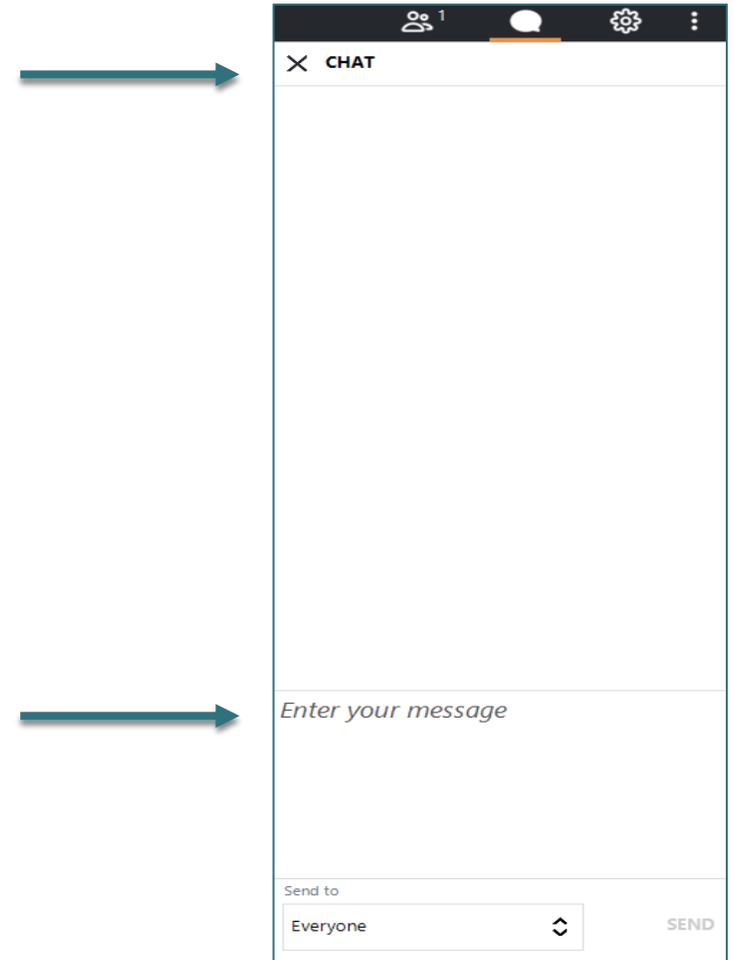
# Welcome

## Reminders

Your line is muted to cut down on background noise.

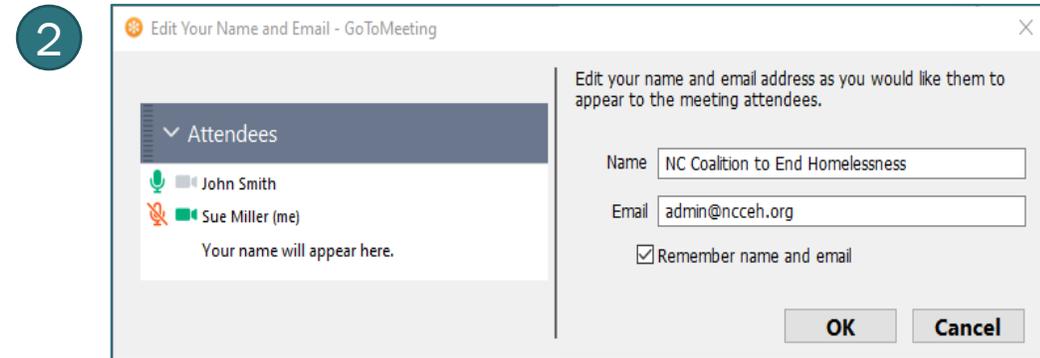
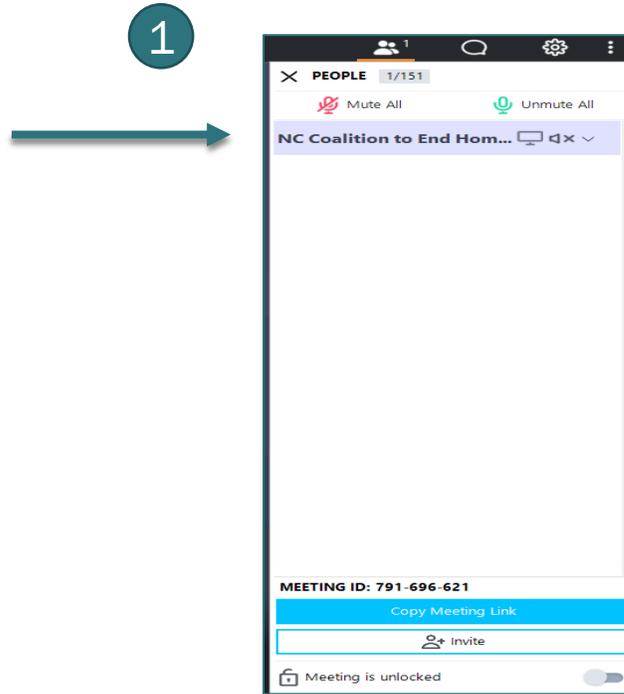
Feel free to unmute as needed to ask questions or provide feedback.

The chat box is available to use anytime.



# Roll Call

- We will conduct Roll Call for Steering Committee members.
- All participants should enter their full names, so we know who's talking.





# Agenda

# Agenda

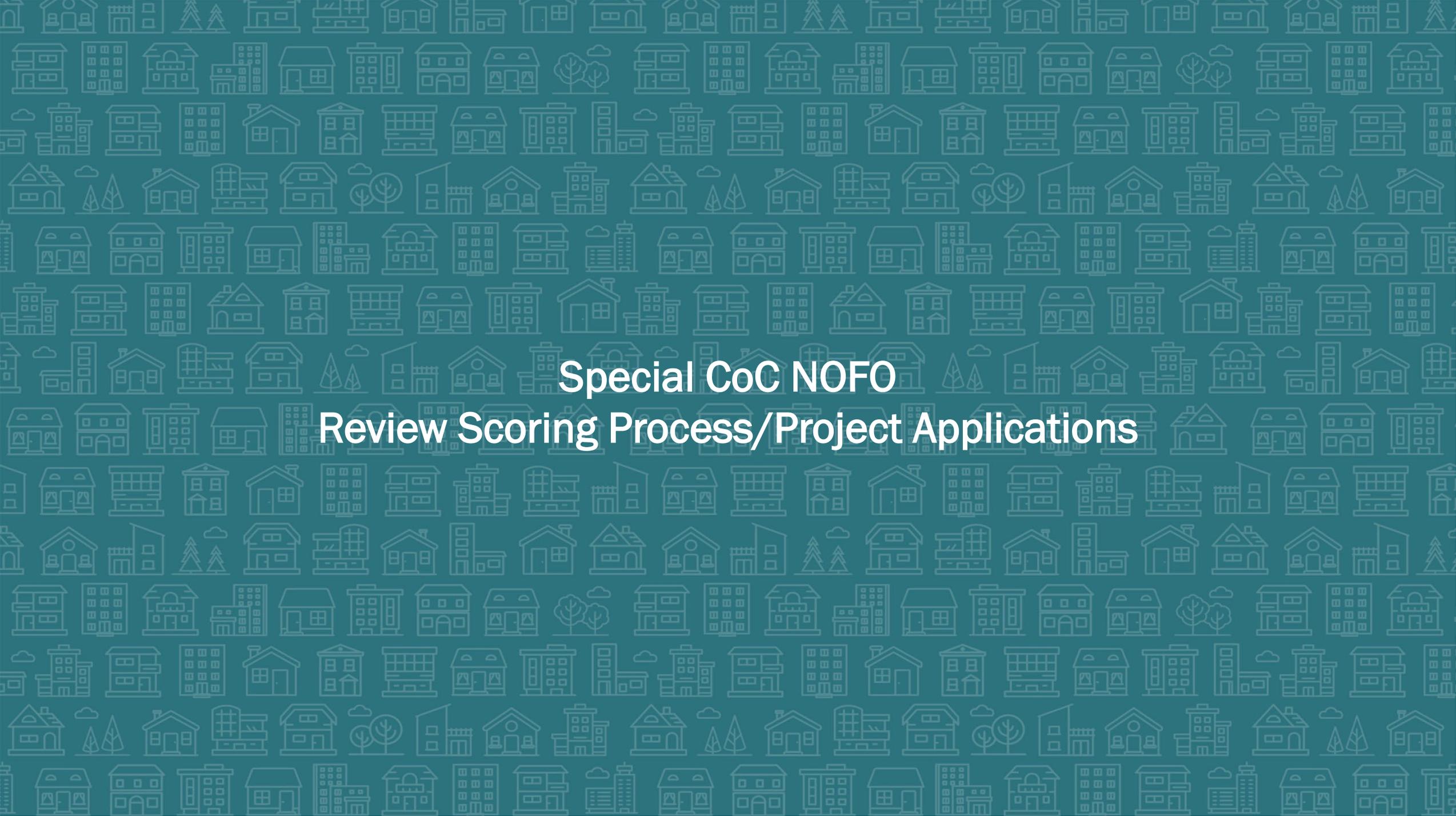
- Special CoC NOFO
  - Review Scoring Process/Project Applications
  - Project Scoring Overview
  - Recommended Prioritization Ranking Lists
- Significant Change Policy Request
- RE Assessment Update



# Reminder

Representatives from agencies that applied in the Special CoC NOFO competition can attend this meeting but cannot take part in the discussion or ask questions.





**Special CoC NOFO  
Review Scoring Process/Project Applications**

# The Special CoC NOFO Consolidated Applications have 3 parts.

Special CoC NOFO Applications 2 Applications Unsheltered Set-Aside Rural Set-Aside	Captures CoC-wide information NCCEH, as Collaborative Applicant, writes this application on the CoC's behalf  Includes Plan to Serve People with Severe Service Needs & Leveraging Agreements
Project Applications	New Project Applications CoC Planning grant
Project Priority Ranking Lists	One ranking list per Set-Aside Recommended by the Project Review Committee Approved by the Steering Committee



# Project Review Committee plays a crucial role in the application process.

- Composed of one representative from each Regional Committee and interested at-large Steering Committee members (not grantees or applicants)
- Scored new programmatic project applications using revised new CoC scorecard
- Recommends two ranked lists for Steering Committee approval
  - Unsheltered Set-Aside
  - Rural Set-Aside



# Under the Special CoC NOFO, the CoC has almost \$26 million in homeless funding at stake!

Potential Amount Available to NC Balance of State CoC Applicants	
Unsheltered Set-Aside	\$14,843,833
Rural Set-Aside	\$10,479,045
CoC Planning (not scored but ranked) – included in Unsheltered Set-Aside (included in total unsheltered funding available)	\$445,312



# Project ranking was informed by the CoC's Funding Priorities, scorecard, & other priorities.

## NC BoS CoC Funding Priorities

Guidance from the Continuum of Care on its priorities for CoC funding.

## Scorecard

### *Thresholds*

- Essential components that must be met in order to be funded.

### *Standards*

- High priorities for projects to ideally meet that indicate programmatic success.

### *Minimums*

- Meeting section minimums indicates well-rounded projects and that essential components are not missing that could affect performance.

### *Points*

- Used to incentivize practices and to pull higher performing projects up in the ranking list.



# PRC and NCCEH staff used approved scorecards to review applications.

## Two Types of Scoring

Combined Scoring section of each application scored by:

- One member of the PRC
- One member of NCCEH staff
- Combined Scoring section scores are averaged.

Staff Scoring section scored by NCCEH staff

Combined Scoring + Staff Scoring = Total Score



# Special CoC NOFO Application Summary

Applications scored and ranked

6 new project applications

*Unsheltered Set-Aside*

1 Permanent Supportive Housing

1 Rapid Rehousing

1 SSO-Other

*Rural Set-Aside*

1 Permanent Supportive Housing

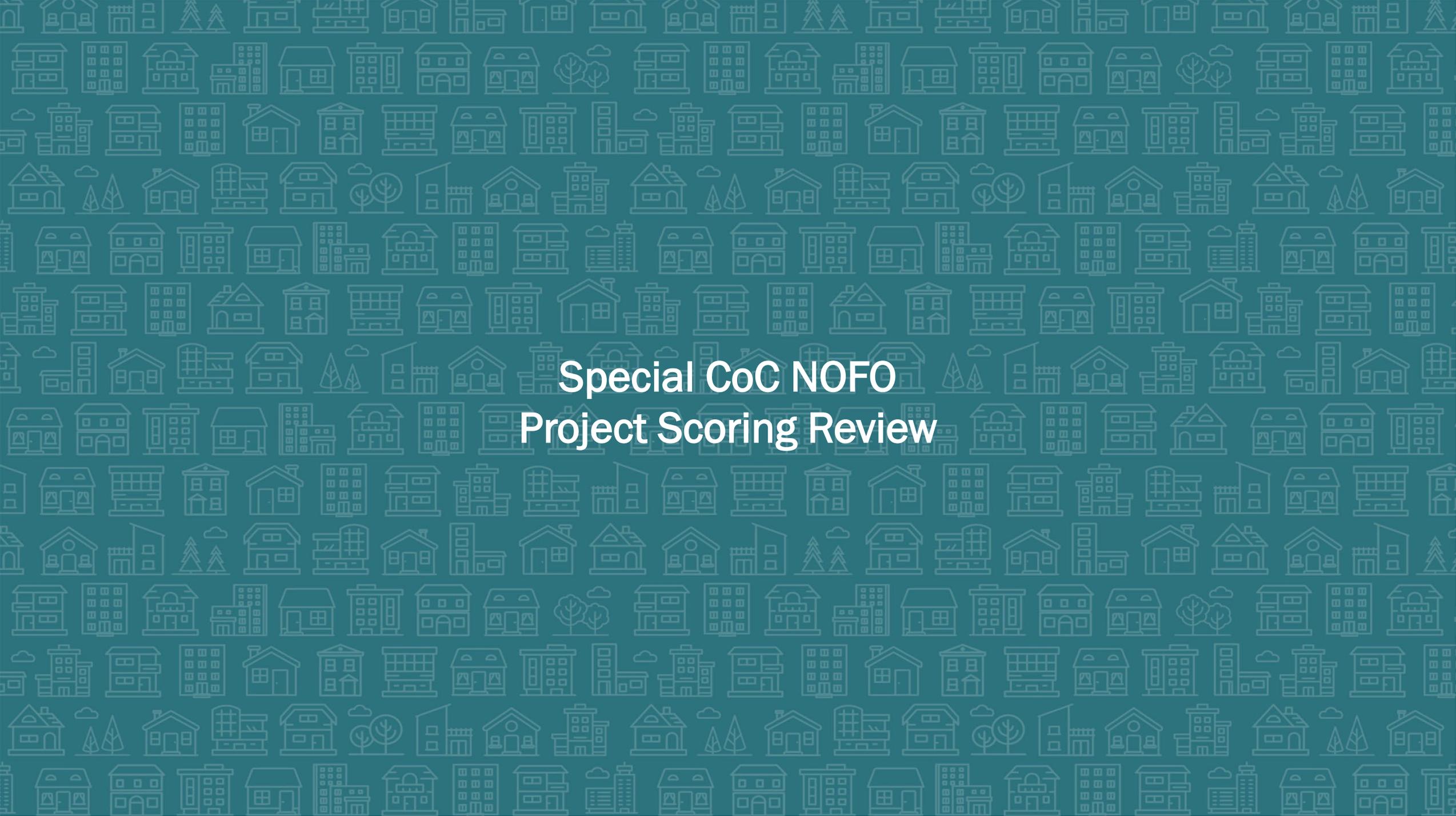
1 Rapid Rehousing

1 SSO-Other

Applications not scored but ranked

1 CoC Planning Application





**Special CoC NOFO  
Project Scoring Review**

# New project summary

2 agencies submitted 7 new applications

Unsheltered Set-Aside	Rural Set-Aside
NCORR – Rehousing NC – SSO-Other	NCORR – Rehousing NC – SSO-Other
NCORR – Rehousing NC – Rapid Rehousing	NCORR – Rehousing NC – Rapid Rehousing
NCORR – Rehousing NC – Permanent Supportive Housing	NCORR – Rehousing NC – Permanent Supportive Housing
NCCEH – NC BoS CoC Special CoC NOFO Planning	



# New project comparison

Project	Set-Aside	Project Type	Thresholds Missed	Minimums missed	Total points
NCORR – Rehousing NC	U	SSO	0	3	49
NCORR – Rehousing NC	U	RRH	0	2	61.5
NCORR – Rehousing NC	U	PSH	0	2	65.5
NCORR – Rehousing NC	R	SSO	0	3	61.5
NCORR – Rehousing NC	R	RRH	0	2	64
NCORR – Rehousing NC	R	PSH	0	2	66



# Project applications met all thresholds and most key standards.

## Housing First Standard

Standards Missed	Number of Projects
Housing First	0 projects

## Key Elements and Benchmarks

Standards Missed	Number of Projects
PSH Key Elements	0 projects
RRH Benchmarks	1 project (RRH-Unsheltered – 14/15)

## Other Best Practice Standards

Standards Missed	Number of Projects
Harm Reduction	0 projects
Trauma-Informed Care	0 projects





**Special CoC NOFO  
Recommended Prioritization Ranking Lists**

# The CoC traditionally uses precedents to order the CoC Application ranking list.

The CoC has used several precedents to rank projects in the final prioritization ranking list:

- Rank infrastructure at the top of the ranking list
- Rank DV Bonus projects at the bottom of the ranking list
- Use Housing First, Program Design Standards, & Anti-Discrimination Policy to structure ranking groups & *then* order by points
- Weight new projects by priority listed in the CoC Funding Priorities document



# However, these don't work particularly well for the Special NOFO to rank projects.

The Special CoC NOFO projects don't align themselves well for the CoC to take this approach:

- All projects together as a whole create a CoC-wide program.
- All projects (minus the NCCEH planning application) were submitted by one agency, with similar, if not the same exact, materials, including policies & procedures.
- We have no DV Bonus or infrastructure applications (HMIS, CE) to consider.
- Regional funding priorities do not apply because projects are CoC-wide.
- The CoC is not required to rank projects in Tiers 1 & 2.
- All thresholds were met, most standards were met, & point totals are very similar.



# The PRC used the CoC Funding Priorities document and other available information.

The CoC Funding Priorities document has traditionally:

- Prioritized Permanent Supportive Housing as Priority One
- Prioritized Rapid Rehousing as Priority Two
- Not provided guidance on Supportive Services Only projects (except for SSO-CE)

NCORR's Rehousing NC program is built as a flex pool, bringing other relevant funding resources to fill gaps & expand program scope.

- The CoC has always prioritized maximizing financial assistance over services in CoC grants.
- Because of other currently available funding resources (e.g. \$10 NC RRH; ERA2), NCORR has more options for services than financial assistance.



# Unsheltered Ranking List Recommendation

- Unsheltered Set-Aside
  - Orders list: PSH, RRH, SSO-Other, & Planning

Rank	Agency	Project Name	Requested Amount	Running Total	App Type	Project Type	TOTAL	PSH Keys or RRH Benchmarks Total	PSH or RRH Standards Total Met	N4.4 Anti-Discrimination Policy (standard)	N2.4a Housing First (standard)	N2.7 Harm Reduction (standard)	N2.8 Trauma Informed Care (standard)
1	North Carolina Office of Recovery and Resiliency	Rehousing NC - PSH - Unsheltered	\$3,249,477.00	\$3,249,477.00	Unsheltered	PSH	65.5	9/9	met	met	Met	Met	Met
2	North Carolina Office of Recovery and Resiliency	Rehousing NC - RRH - Unsheltered	\$6,768,294.00	\$10,017,771.00	Unsheltered	RRH	61.5	14/15	unmet	met	Met	Met	Met
3	North Carolina Office of Recovery and Resiliency	Rehousing NC - SSO-Other - Unsheltered	\$4,380,750.00	\$14,398,521.00	Unsheltered	SSO-Other	49	N/A/0	N/A	unmet	Met	Met	Met
4	North Carolina Coalition to End Homelessness	2022 Balance of State Unsheltered Homelessness Set Aside Planning Grant	\$445,311.00	\$14,843,832.00	Unsheltered								



# Decision Point: Rural Ranking List

- Rural Set-Aside
  - Orders list: PSH, RRH, & SSO-Other

Rank	Agency	Project Name	Requested Amount	Running Total	App Type	Project Type	TOTAL	PSH Keys or RRH Benchmarks Total	PSH or RRH Standards Total Met	N4.4 Anti-Discrimination Policy (standard)	N2.4a Housing First (standard)	N2.7 Harm Reduction (standard)	N2.8 Trauma Informed Care (standard)
1	North Carolina Office of Recovery and Resiliency	Rehousing NC - PSH - Rural	\$2,156,163.00	\$2,156,163.00	PSH	Rural	66	9/9	Met	Met	Met	Met	Met
2	North Carolina Office of Recovery and Resiliency	Rehousing NC - RRH - Rural	\$4,367,381.00	\$6,523,544.00	RRH	Rural	64	15/15	Met	Met	Met	Met	Met
3	North Carolina Office of Recovery and Resiliency	Rehousing NC - SSO-Other - Rural	\$3,955,500.00	\$10,479,044.00	SSO-Other	Rural	61.5	N/A/0	N/A	Met	Met	Met	Met

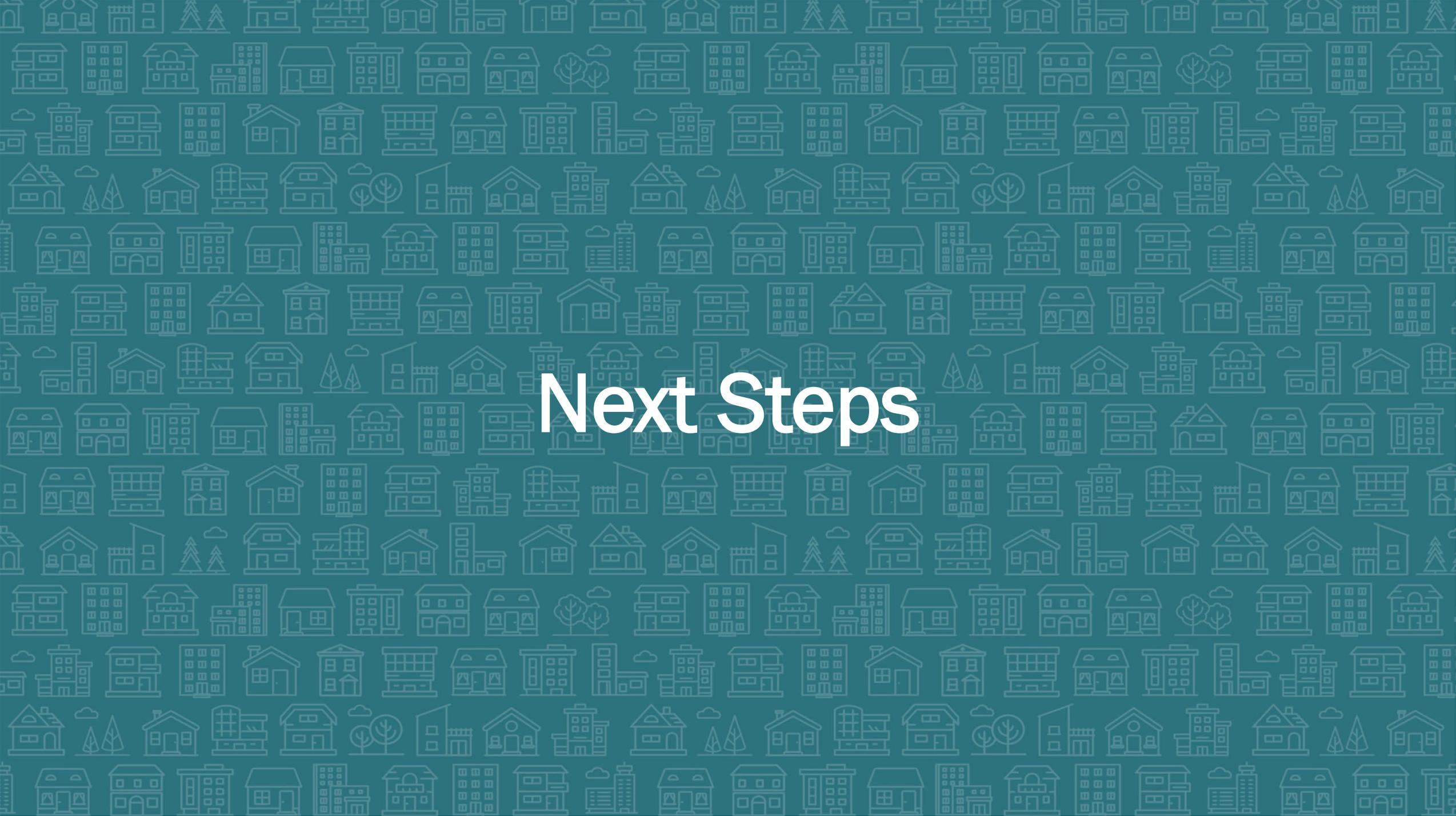


# The Steering Committee needs to formally approve the prioritization ranking lists.

Questions? Feedback?

Motion?





# Next Steps

# Next steps: Notification and Appeal Process

Staff will notify applicants regarding decisions by the end of the day.

- Staff will send scorecards to applicants and offer follow-up calls after the competition.

## Appeals Process

- Since the CoC included all applications on the ranking lists, no agencies need to appeal decisions.
- The tentative Steering Committee meeting on Tuesday, September 27<sup>th</sup> is canceled!



# Next steps: SNOFO Applications & Submission

CoC staff will work to finalize answers in the SNOFO applications, complete the Project Priority Listings, & submit the application.

- Staff will notify stakeholders when the final application is posted on the website for review – tentative October 14-16.
- Staff intend on submitting the application on October 18<sup>th</sup>.
- The final application is due on October 20<sup>th</sup> at 8 PM EST.





# Significant Change Policy Request

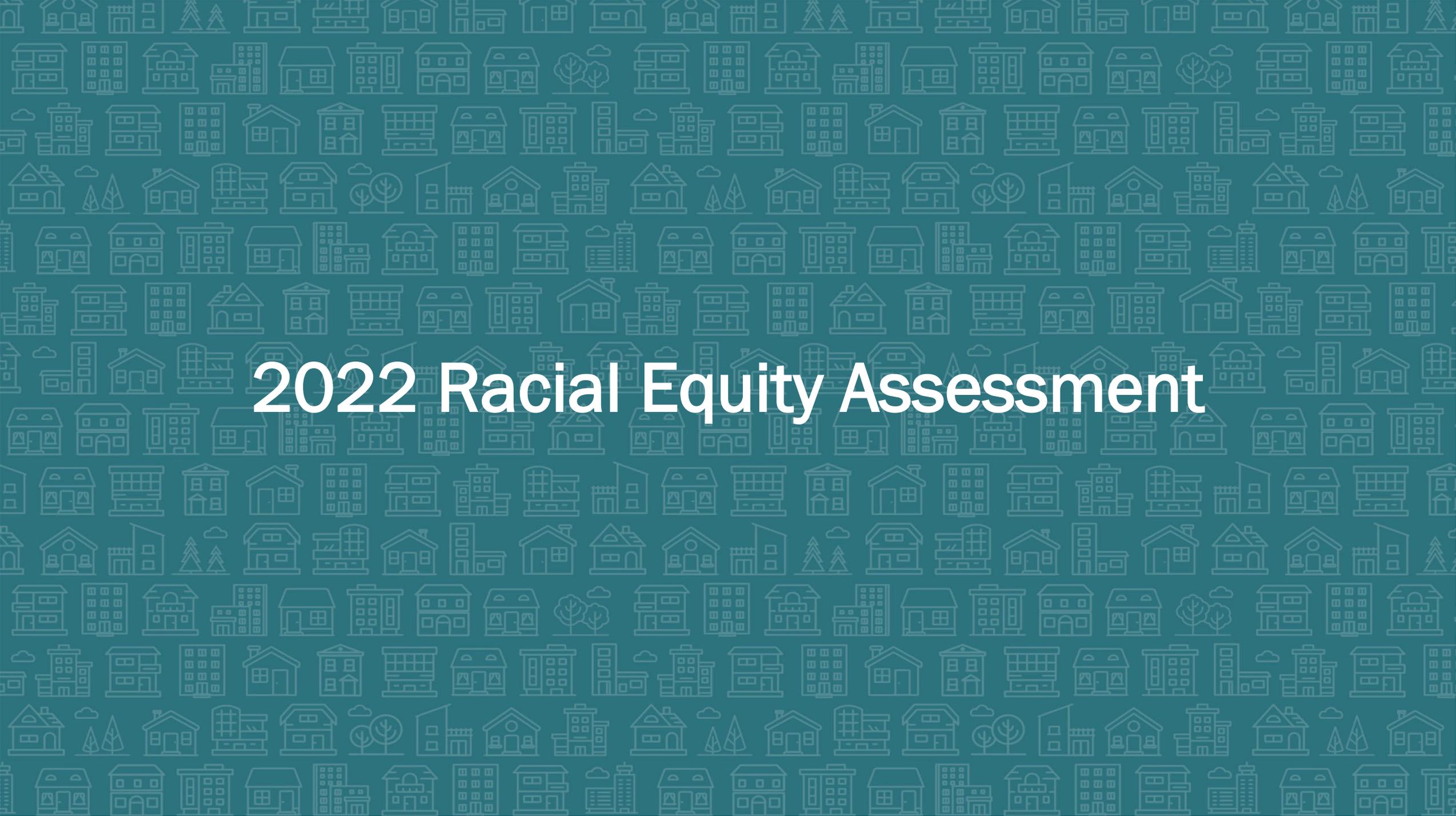
# Significant Change Policy Request: Greenville Housing Authority Project Hope

Greenville Housing Authority submitted a Significant Change Request for its Project HOPE PSH program.

- Shift \$135,600 from Rental Assistance to Supportive Services
- Several households Moved On from the program to other subsidy programs (e.g. public housing, Housing Choice Vouchers, Emergency Housing Vouchers).
- Due to the number of transfers, the project has excess rental assistance funding
- Transferring these dollars will allow the project to add additional supportive services to current households
- One-time request for this operating year

Questions? Motion?





# 2022 Racial Equity Assessment

# Racial Equity Assessment

## Background:

- NC Balance of State has published a Racial Equity Assessment annually since 2019
- HUD has encouraged assessments on racial disparities through CoC scoring
- All NC BoS CoC Racial Equity Assessments are posted to the Racial Equity Subcommittee's webpage:  
<https://www.ncceh.org/bos/subcommittees/racialequity/>



# 2022 Racial Equity Assessment

This year's Assessment includes data using the following tools:

- HUD Continuum of Care Assessment Tool
- HUD Stella Performance Module

Updates include a multi-year look at results, reviewing trends

- Main assessment reviews 2021
- HUD CoC Tool's year-to-year review includes 2019, 2020, 2021 (sheltered only), and preliminary 2022 PIT counts
- HUD's Stella P's year to year review includes FY19, FY20, FY21, and the first 3 quarters of FY 22 of the HMIS Longitudinal Assessment Report



# HUD CoC Assessment Tool Results

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*Who does the CoC serve in comparison to people in NC and people in poverty?*



# HUD CoC Assessment Tool Results

The HUD Tool provides information about racial distributions of people living in poverty and of people experiencing homelessness by race, ethnicity, age, and Veteran status.

## HUD Definitions Used in the Tool:

- Race Categories: White, Black, Native American/Alaskan, Asian/Pacific Islander, and Other/Multi-Racial
- Ethnic Categories: Hispanic and Non-Hispanic
- Families: A household with at least one adult and one child
- Unaccompanied Youth: Youth under age 25



# HUD CoC Assessment Tool Results

	White	Black	Native American/Alaskan	Asian/Pacific Islander	Other/Multi-Racial
% of Everyone	72%	19%	2%	1%	5%
% of People Experiencing Poverty	56%	31%	3%	1%	9%
% of People in Families Experiencing Poverty	49%	34%	4%	1%	12%
% of Everyone Experiencing Sheltered Homelessness	51%	43%	2%	1%	4%
% of People in Families Experiencing Sheltered Homelessness	37%	52%	2%	2%	6%



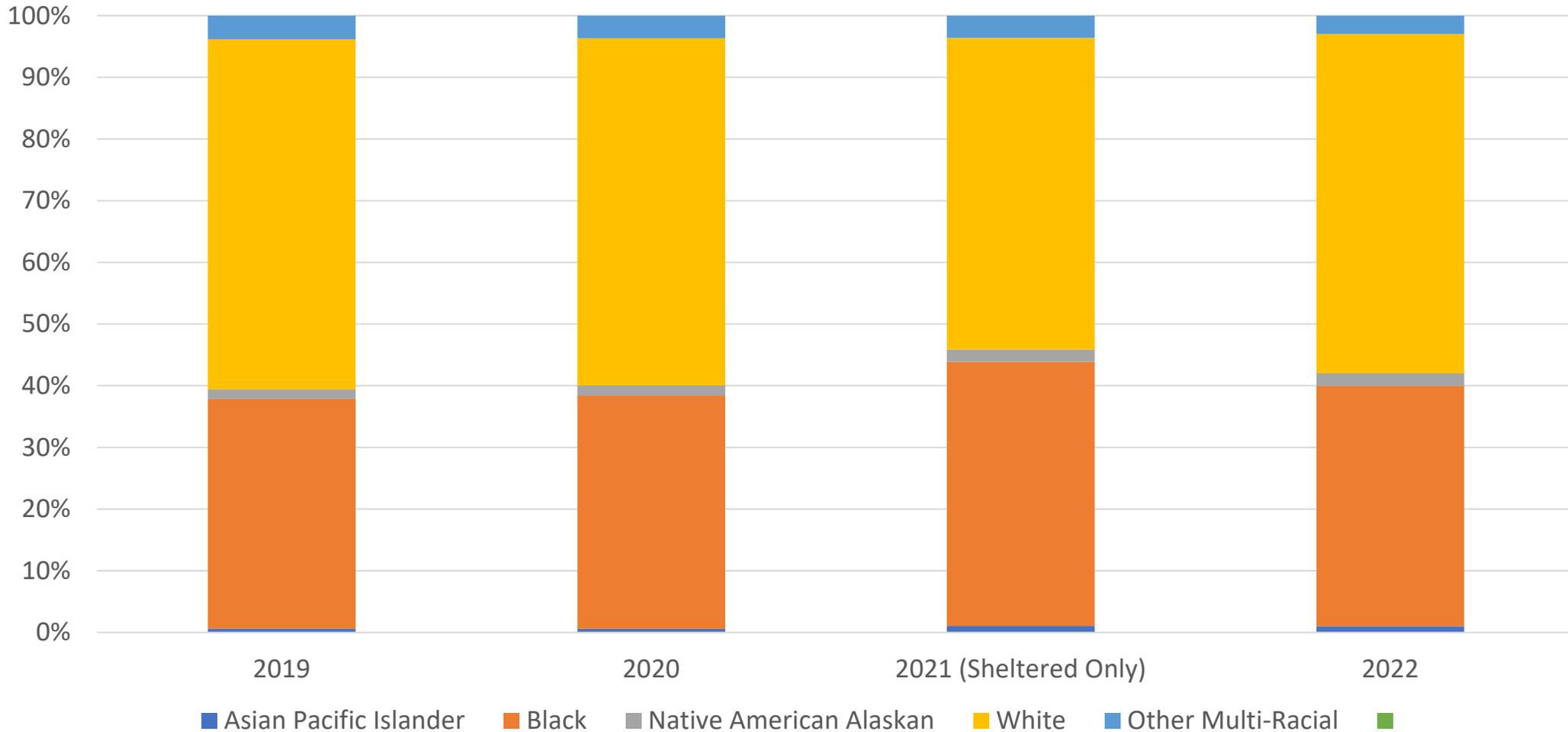
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% of People in Families Experiencing Poverty	49%	34%	4%	1%	12%
% of Everyone Experiencing Sheltered Homelessness	51%	43%	2%	1%	4%
% of People in Families Experiencing Sheltered Homelessness	37%	52%	2%	2%	6%



# HUD CoC Assessment Tool Results

PIT Count Percentage by Race



# HUD CoC Assessment Tool Results

	Hispanic	Non-Hispanic
% of Everyone	9%	91%
% of People Experiencing Poverty	16%	84%
% of People in Families Experiencing Poverty	23%	77%
% of People Experiencing Sheltered Homelessness	6%	94%
% of People in Families Experiencing Sheltered Homelessness	11%	89%



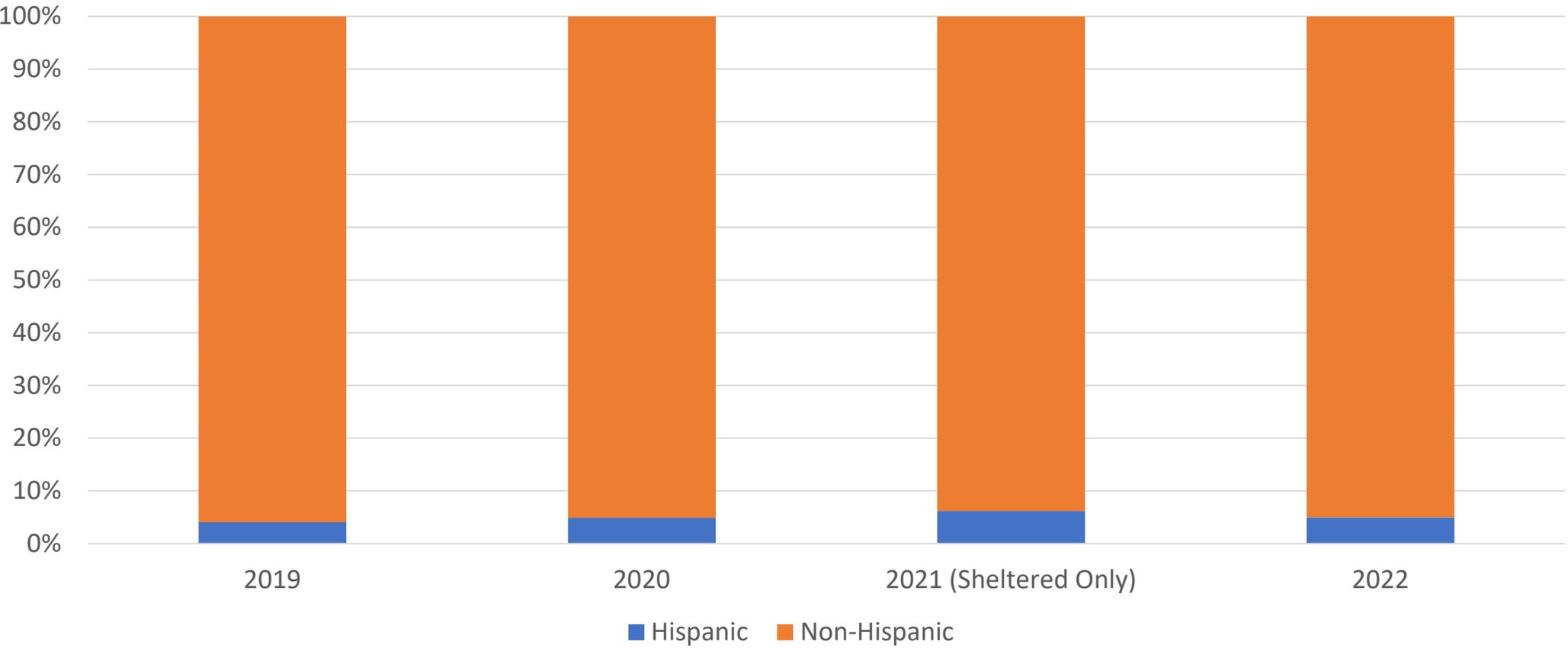
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% of People in Families Experiencing Sheltered Homelessness	11%	89%



# HUD CoC Assessment Tool Results

Ethnicity over Time



# HUD Stella P Results

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*Who accesses temporary and permanent housing?*



# HUD Stella P Results

Focuses on how households flow through the system highlighting exits, returns, and length of time homeless

- Longitudinal System Analysis data 10/01/2020 – 09/30/2021 (HMIS)
- The 2022 HIC reported 49% ES, 34% TH, 93% RRH, and 85% PSH bed coverage in HMIS

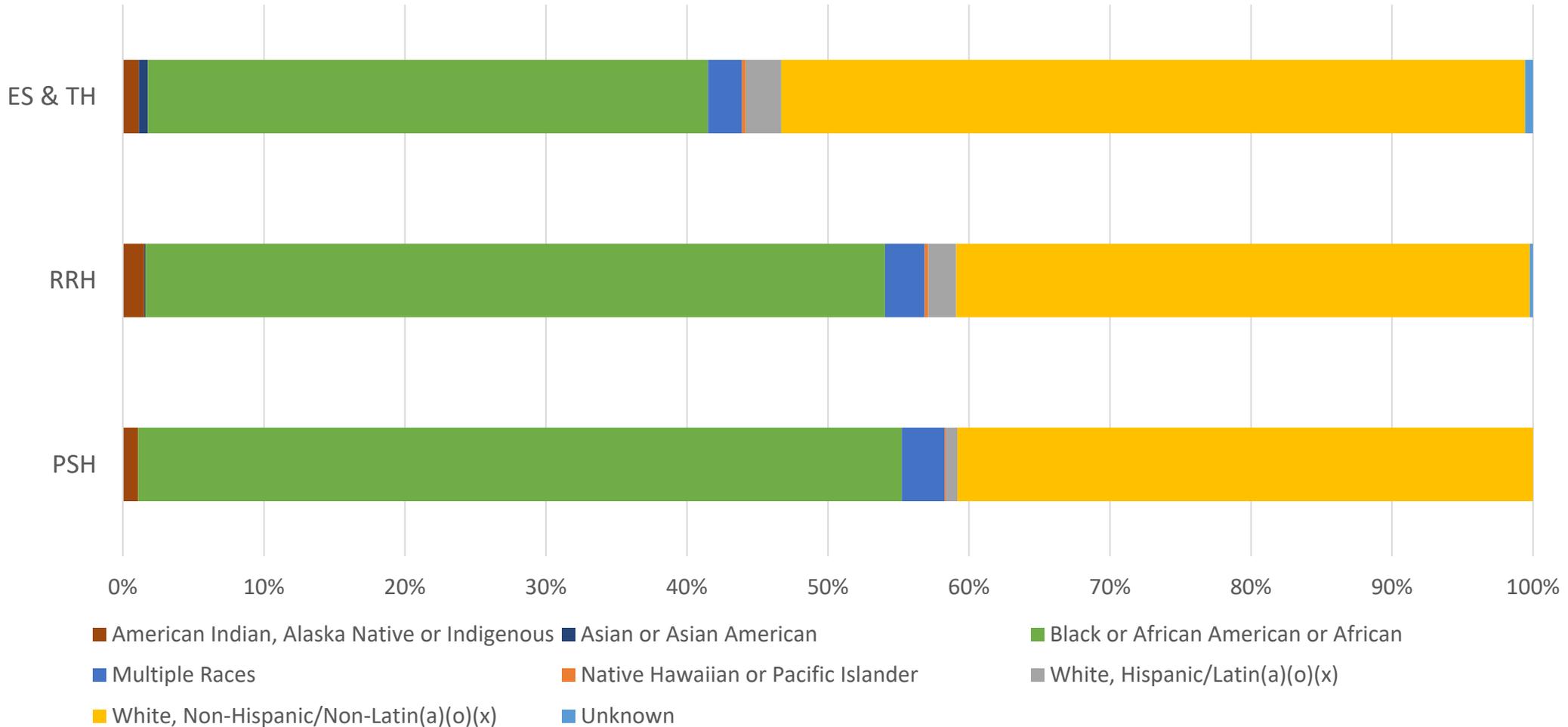
## HUD Definitions Used in the Tool:

- Race Categories: White Non-Hispanic/Latin(a)(o)(x), White Hispanic/Latin(a)(o)(x), Black or African American, Multiple Races, American Indian or Alaska Native or Indigenous, Asian, Native Hawaiian or Pacific Islander
- Ethnicity Categories: Hispanic/Latin(a)(o)(x) and Non-Hispanic/Non- Latin(a)(o)(x)
- Intersectional Categories for everyone except Asian and Native Hawaiian or Pacific Islander



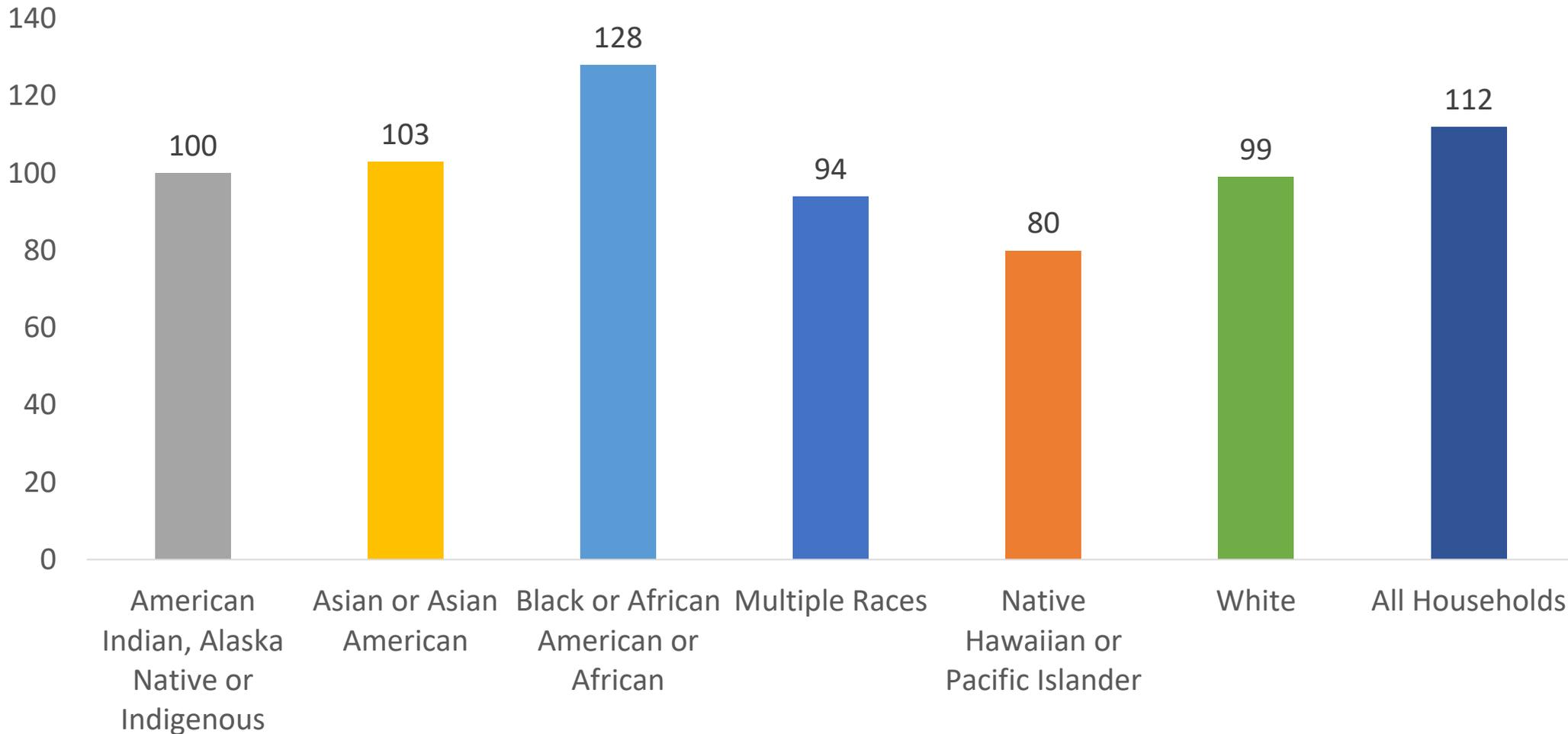
# HUD Stella P Results

Race and Ethnicity of Heads of Households and Adults, FY21



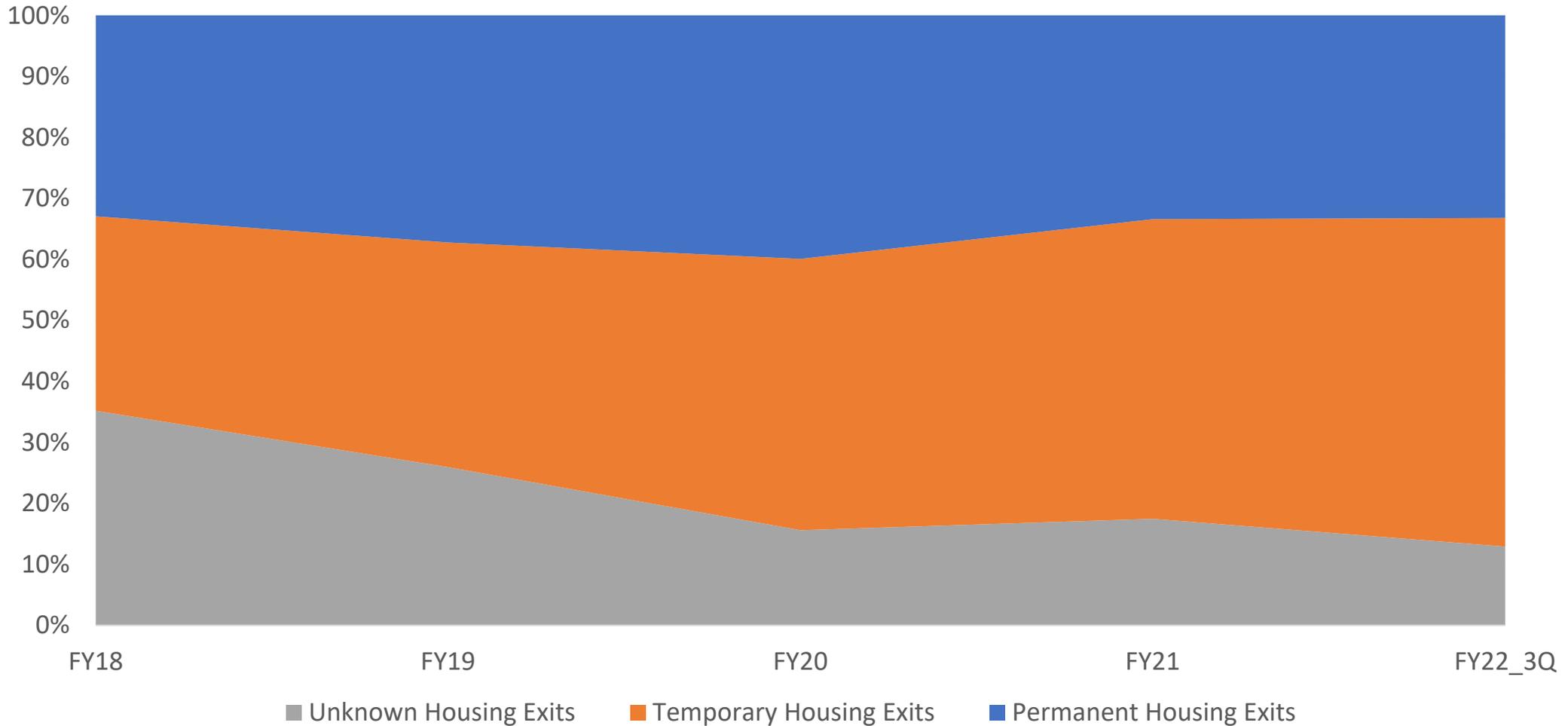
# HUD Stella P Results

Average Length of Stay by Race, FY21



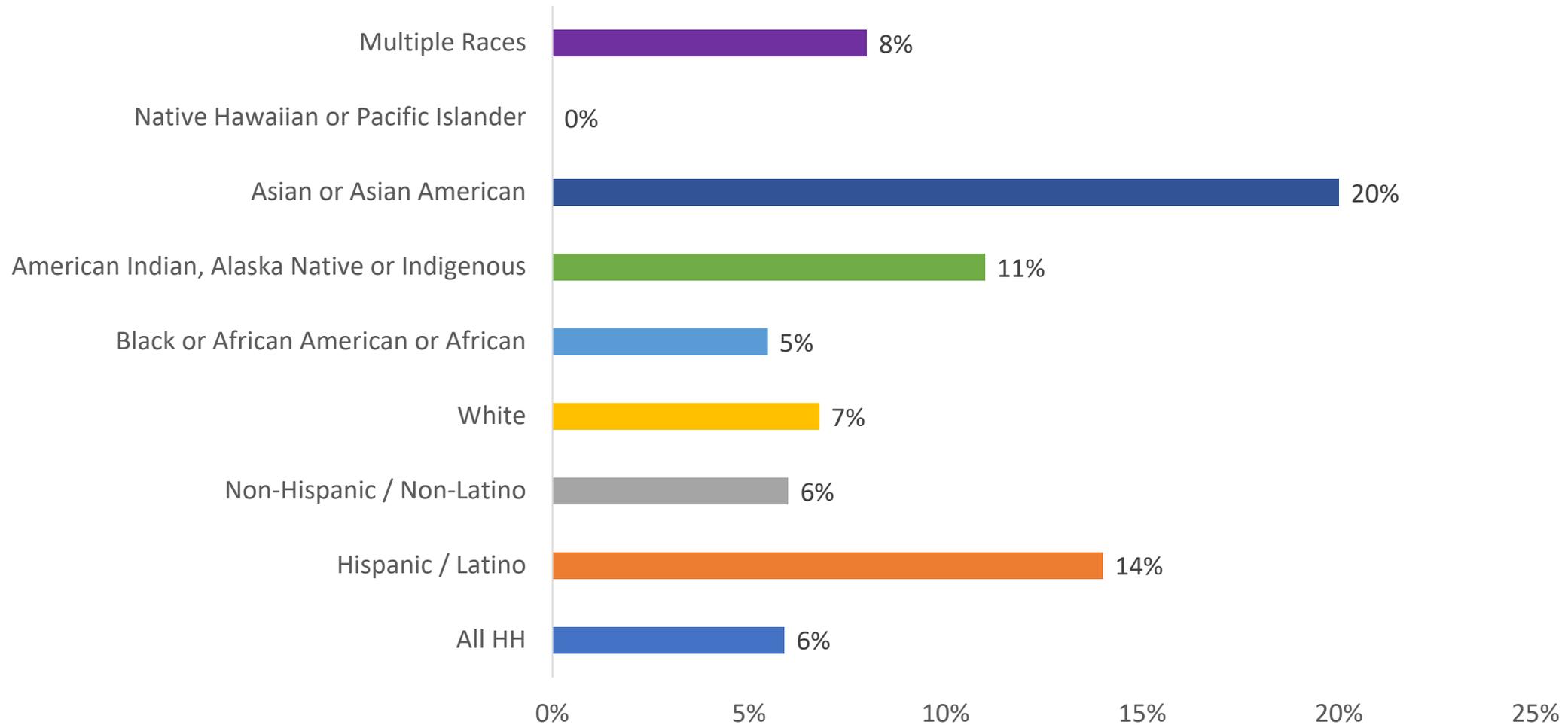
# HUD Stella P Results

Exit Destinations



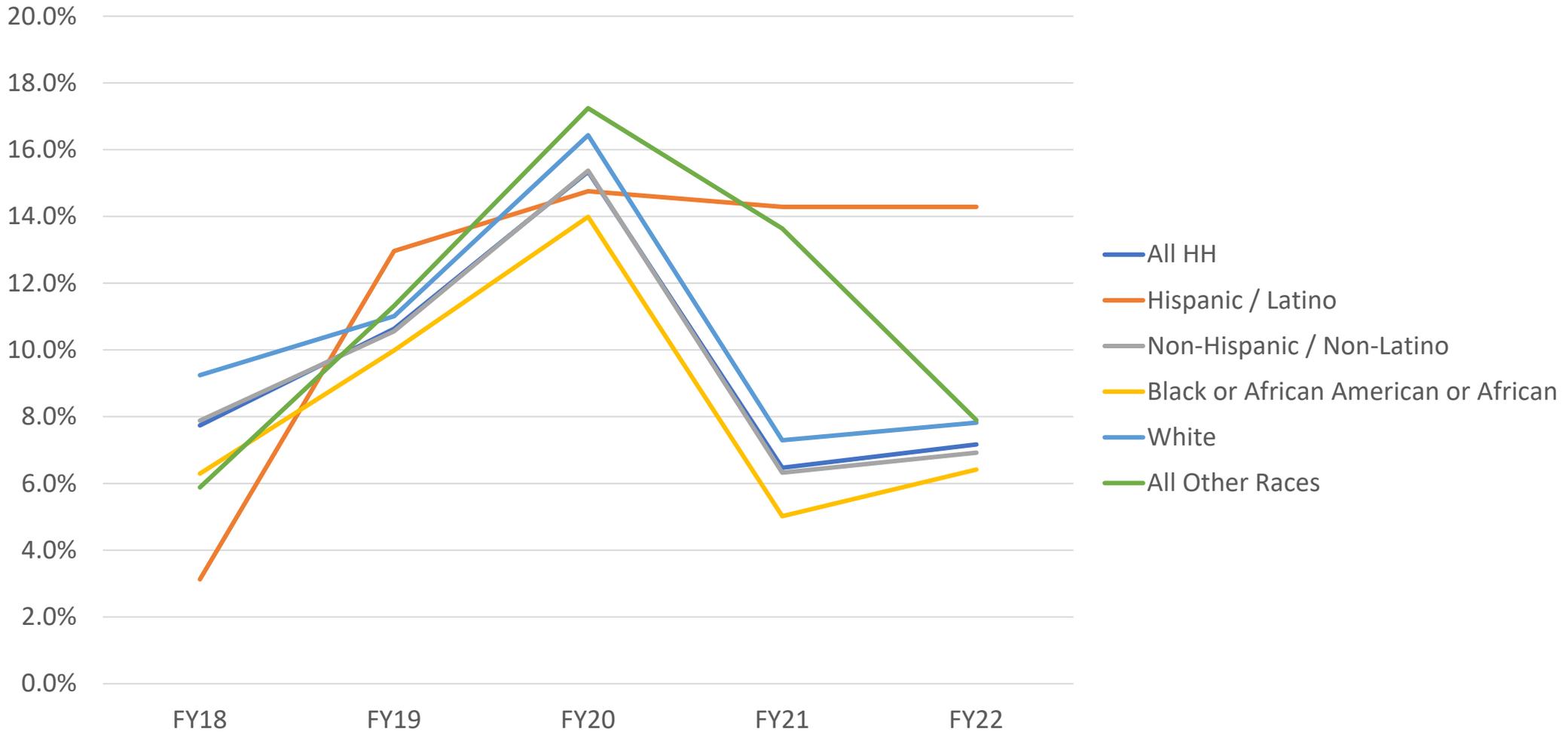
# HUD Stella P Results

Rate of Returns in FY21



# HUD Stella P Results

Rate of Return



# Next Steps

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# Strategies and activities

Collaborative and Inclusive Dialogue and Action: The CoC will engage in intentional, potentially difficult conversations and dialogue, identifying areas of action and engaging people with lived experience and historically marginalized populations to lead and be part of governance, subcommittees, and workgroups.

- Improve representation on Steering Committee, subcommittees, and workgroups
- Support the Racial Equity Subcommittee and the Lived Expertise Advisory Council (LEAC)
  - Continue to review policy changes and procedure changes
  - Leverage anti-discrimination policy and written standards to facilitate these discussions.
  - Coordinate joint-action between these two subcommittees
- Host dialogue calls on racial equity that engage CoC
- Foster partnerships for investment in projects serving and led by people of color.



# Strategies and activities

Data Collection and Assessment: Data will be used by the Steering Committee, Racial Equity Subcommittee, Coordinated Entry Council, and Funding and Performance Subcommittee to build strategies to improve racial equity.

- Continue to encourage and support better data quality
- Include age, ethnicity, and gender in the analysis
- Conduct qualitative research to enhance the current assessment to understand the experience of people accessing the system
- Develop additional questions with support from the Equity Initiative's Core Team have already brainstormed avenues:
  - Chronic Homeless rates by race and ethnicity
  - Regional racial and ethnic disparities
  - Prevention/Diversion project enrollment by race and ethnicity
- Develop a more equitable Assessment and Prioritization Tool for Coordinated Entry led by the Core Team from HUD's 2022 Equity Initiative
- Report on system performance measures for the Coordinated Entry System, by race and ethnicity
- Study the demographics of agency staff providing services and compare to the people being served
- Review the Racial Equity Scorecard for effectiveness in funding competitions



# Strategies and activities

Training and Support: The CoC will engage professional staff to provide training and support to set a baseline understanding of racial disparities and equity for stakeholders. The CoC will incorporate learning opportunities for people with lived experience, agency staff, partners and collaborators, and CoC leadership throughout the year.

- Deepen the racial equity questions and checks in funding process scorecards and program monitoring and oversight.
- Share resources on racial equity with CoC stakeholders and offer time to stakeholders for dialogue and questions, especially around analyzing their agency's data.
- Direct providers to expert training sources for support developing more racially equitable practices within agencies and community systems like Coordinated Entry.



# Racial Equity Assessment

Questions? Feedback?

Motion?



# Wrap Up

Thank you!

Next Steering Committee Meeting  
October 1<sup>st</sup> at 10:30 AM

Contact us with any questions:

- [bos@ncceh.org](mailto:bos@ncceh.org)
- (919)755-4393

