

Steering Committee Meeting

June 7, 2022

10:30 AM



NCCEH

Welcome

Reminders

Your line is muted.

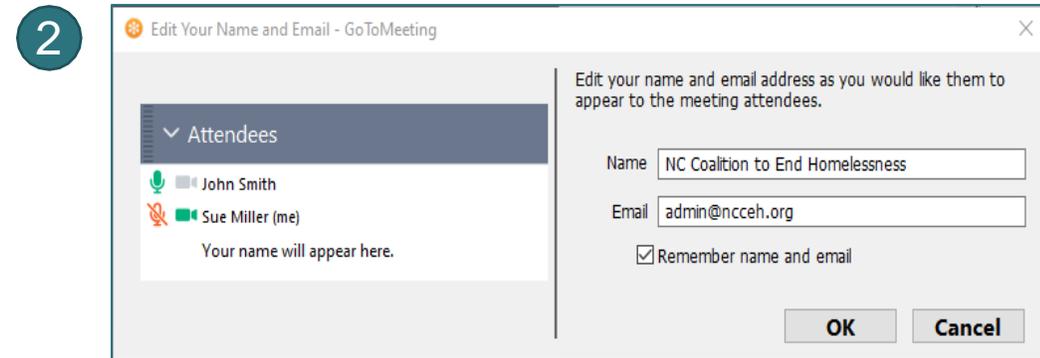
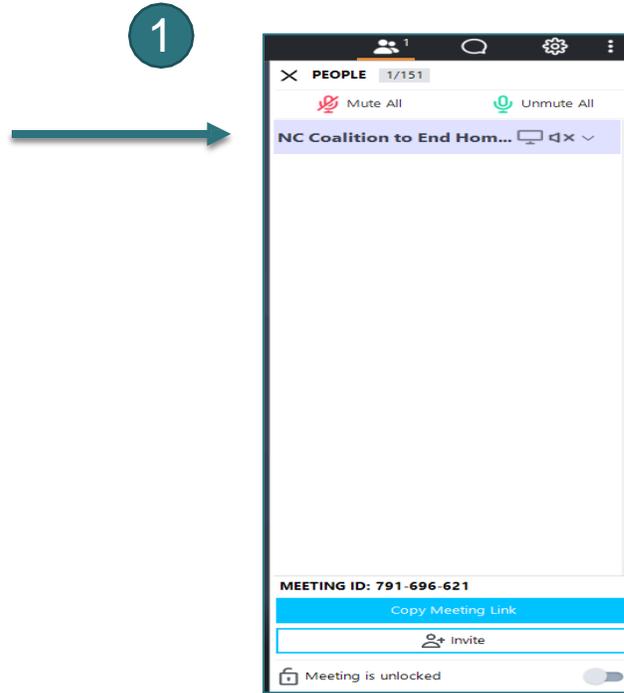
We will unmute the line during Q&A pauses.

The chat box is available to use anytime.



Roll Call

- We will conduct Roll Call for Regional Leads and at-large members to confirm quorum for voting.
- All participants should enter their full names, so we can document their participation in the minutes.





Agenda

Agenda

- Consent agenda
- FY22 CoC Competition update
- CY23 Emergency Solutions Grant update
- Anti-Discrimination Policy update
- 2022 Housing Inventory Count update
- NC Coalition Against Domestic Violence CoC-RRH Project update
- Emergency Housing Voucher update
- Upcoming meetings and reminders

Review & approve consent agenda

Consent agenda:

<https://www.ncceh.org/bos/steeringcommittee/>

- The consent agenda was sent to the Steering Committee prior to the meeting as part of a board packet.
- The consent agenda will be voted on as a whole at the beginning of each meeting.
- Steering Committee members may request to remove an item from the consent agenda for additional discussion.

Changes or discussion?



FY22 CoC Competition

The initial phases of the FY22 CoC competition have started.

The CoC has begun planning for the FY22 CoC competition:

- Registration – complete - confirmed on 05/06
- Grants Inventory Worksheet (GIW) – imminent release
- Notice of Funding Opportunity (NOFO) – August release?

NCCEH staff have begun to prepare for this year's competition:

- New CoC Applicant webinar held March 3rd
 - Recording posted: <https://www.youtube.com/watch?v=Rag6V5HuzC8>
- Approved FY22 CoC Funding Priorities
 - Posted at: <https://www.ncceh.org/media/files/pages-page/2b7f75d2/2022-coc-funding-priorities-final.pdf>
- Renewal applicant APRs due: May 31st at 6 PM

Intent to Apply form is mandatory for all agencies applying for new CoC funds.

Intent to Apply form has been posted to the NCCEH website at:

<https://app.smartsheet.com/b/form/2cf2061052884e979b8587ab91438811>

- Any agency wanting to apply for a new CoC project in the FY22 competition is required to submit a form.
- Asks for preliminary information about proposed project(s)
- NCCEH staff will review and follow-up with the agency to discuss
 - Staff will schedule follow-up calls later in the year once we have more details

Rolling-basis, non-binding

Deadline: 2 weeks after NOFO release

The Scorecard Committee has completed its work to update CoC scorecards.

Scorecard Committee recommends both renewal and new applicant scorecards to the Steering Committee for consideration today!

- Consists of representatives from each Regional Committee and interested at-large members.
- The Project Review Committee uses approved scorecards to score new and renewal CoC applications and create the final prioritization ranking list.
- Recommended new and renewal scorecards were posted to the website in advance of today's meeting at: <https://www.ncceh.org/bos/steeringcommittee/>

Three areas of changes to the scorecards . . .

The Scorecard Committee focused on:

- Usability: Updated wording in questions and instructions to assist scorers to more easily use the scorecards
- Points: Adjusted question point totals to meet new HUD criteria for scorecards
- Equity: Refined the section to better define CoC priorities and benchmarks

The Scorecard Committee adjusted point totals to maximize CoC Application scoring.

The FY21 CoC Program Notice of Funding Opportunity (NOFO) scored CoCs on how they evaluated project performance. To receive maximum points, scorecards needed:

- 33% of points measuring objective criteria
- 20% of points measures System Performance Measures

NC BoS CoC scorecards easily met the 33% objective measures benchmark.

The Scorecard Committee adjusted point totals to maximize CoC Application scoring.

The Scorecard Committee updated the Performance Sections of Scorecards to ensure that 20% of points measured System Performance Measures.

- Increased points for questions measuring System Performance Measures traditionally evaluated by the scorecards.
- Removed Performance Section questions that were no longer relevant or didn't differentiate between applicants.
- Added additional System Performance Measures questions to the Performance Sections
 - (PSH) What percentage of people who exited to PH returned to homelessness within 2 years?
 - (RRH) What percentage of people who exited to PH returned to homelessness within 2 years?

The Scorecard Committee refined the Equity Section to better define CoC priorities and benchmarks.

The Scorecard Committee updated the Equity Section to assist project applicants to better understand what will be expected and documented.

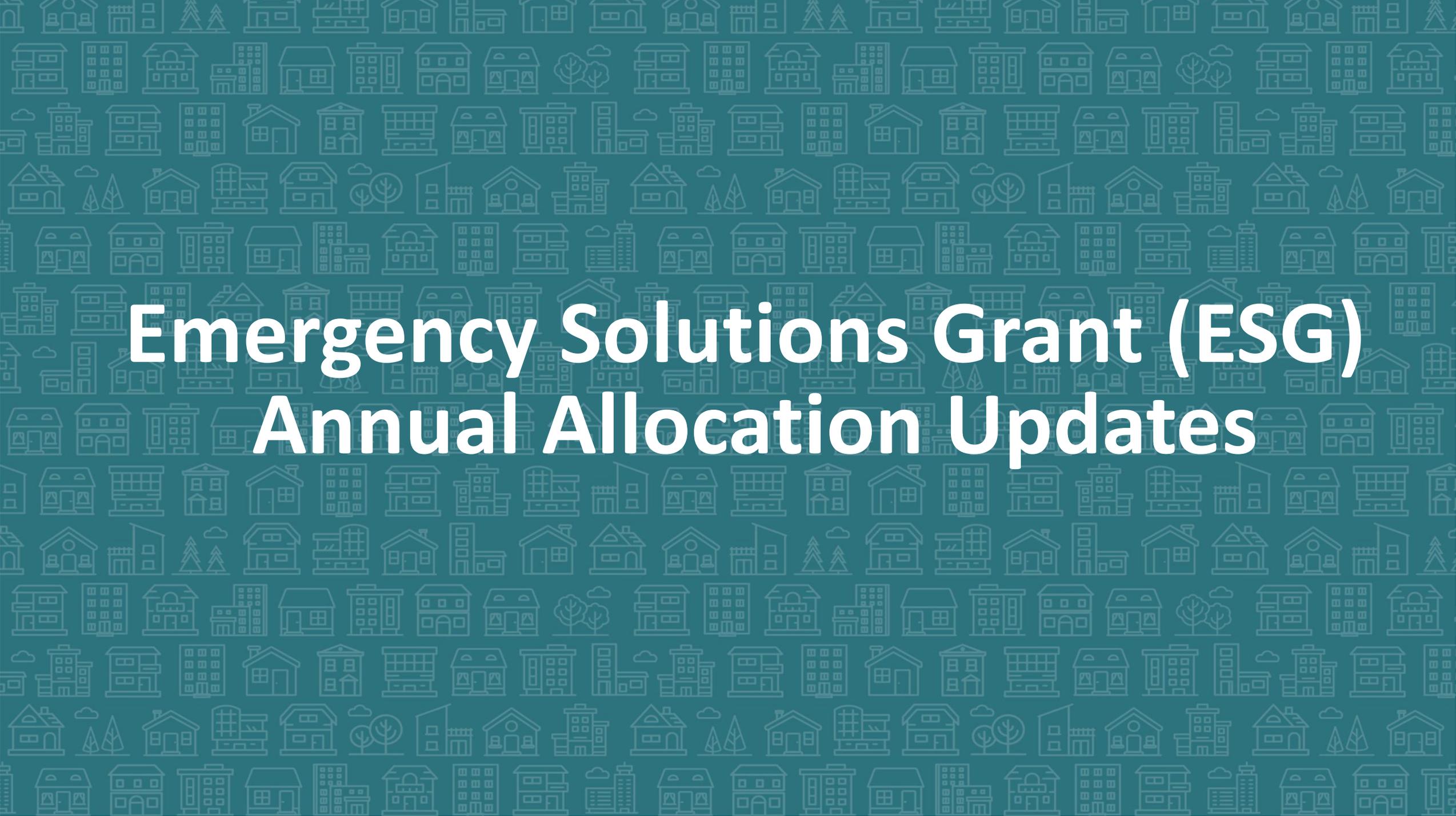
- Questions originally recommended through the Racial Equity Subcommittee
- Changed two existing questions from points last year to standards this year
 - Does the applicant hold annual trainings on its Anti-Discrimination Policy as required by the CoC Anti-Discrimination Policy?
 - (Nonprofits) Do individuals that are Black, Indigenous, or People of Color (BIPOC) comprise at least 20% of your Board of Directors?
- Added two new questions:
 - (Nonprofits) How many of your Board of Directors have experienced homelessness?
 - What percentage of manager or director-level positions are BIPOC?

The Scorecard Committee recommends new and renewal CoC scorecards as presented for review.

Questions?

Motion to approve recommendations?





Emergency Solutions Grant (ESG) Annual Allocation Updates



ESG Program Overview

ESG: Emergency Solutions Grants

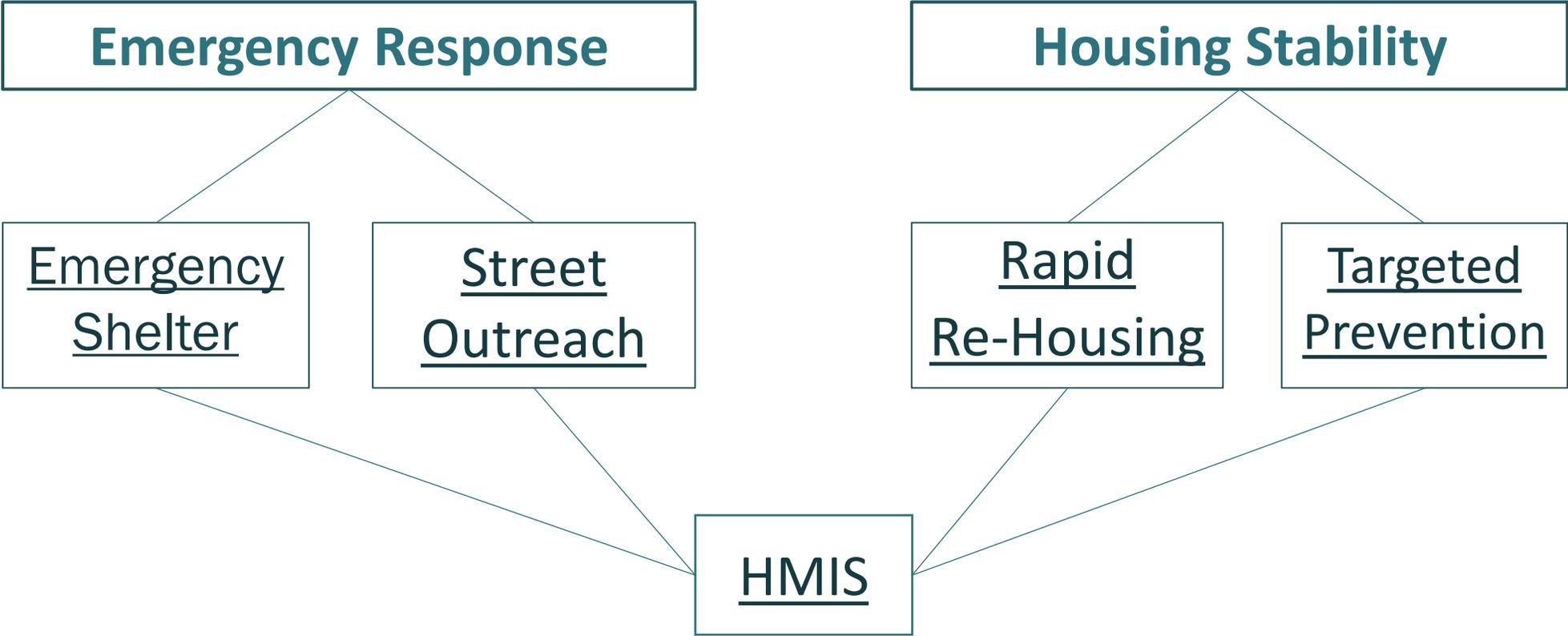
Purpose:

- Provide assistance to rapidly re-house persons who are currently experiencing homelessness.
- Assist in meeting the costs of operating emergency shelters
- Decrease homelessness through the provision of preventive programs and activities

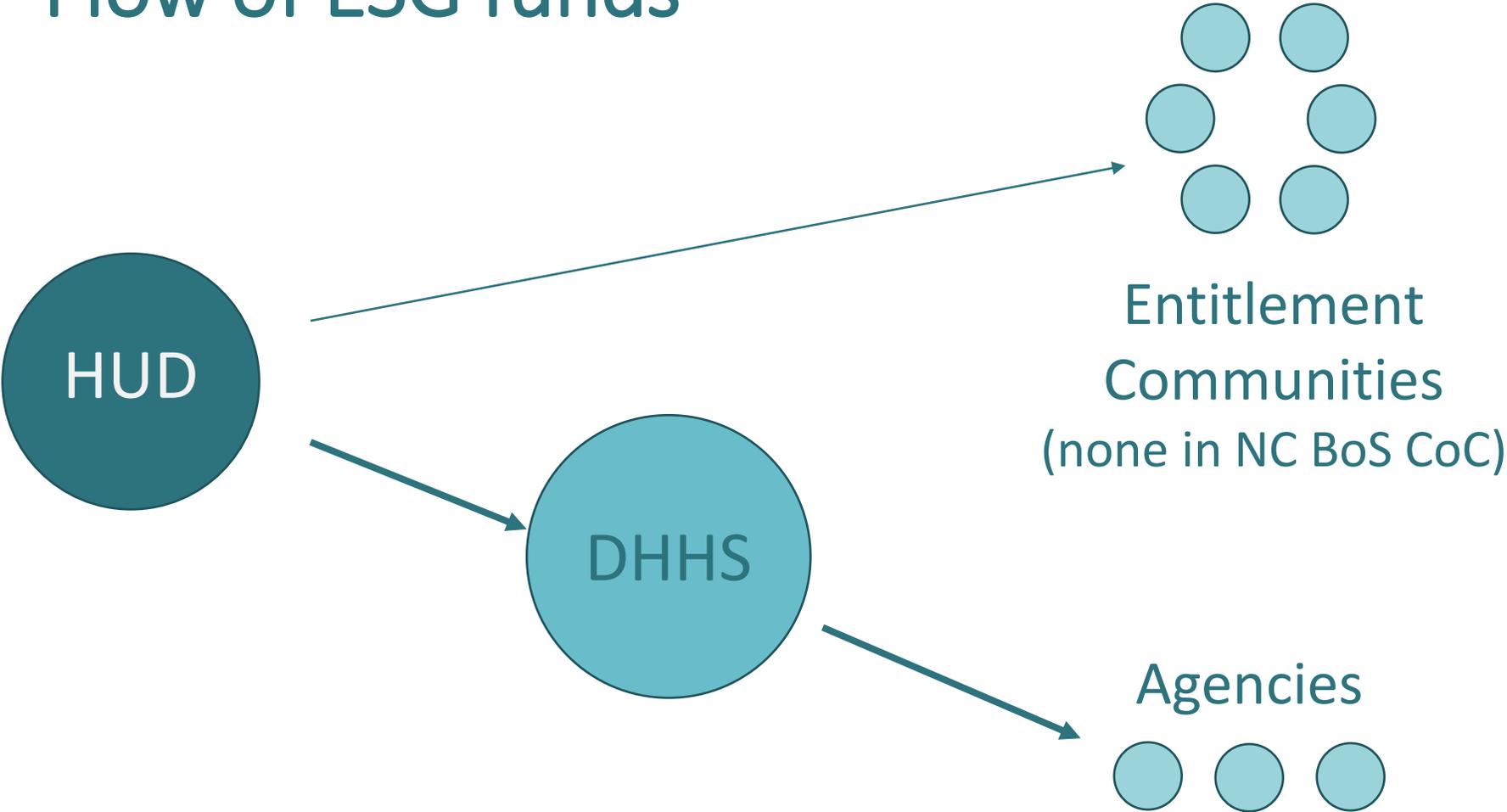
HUD sets priorities for the ESG program

- Broaden existing emergency shelter and homelessness prevention activities
- Emphasize rapid re-housing
- Help people quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness
- For every activity type, ESG funding should be assisting people to access or maintain permanent housing!

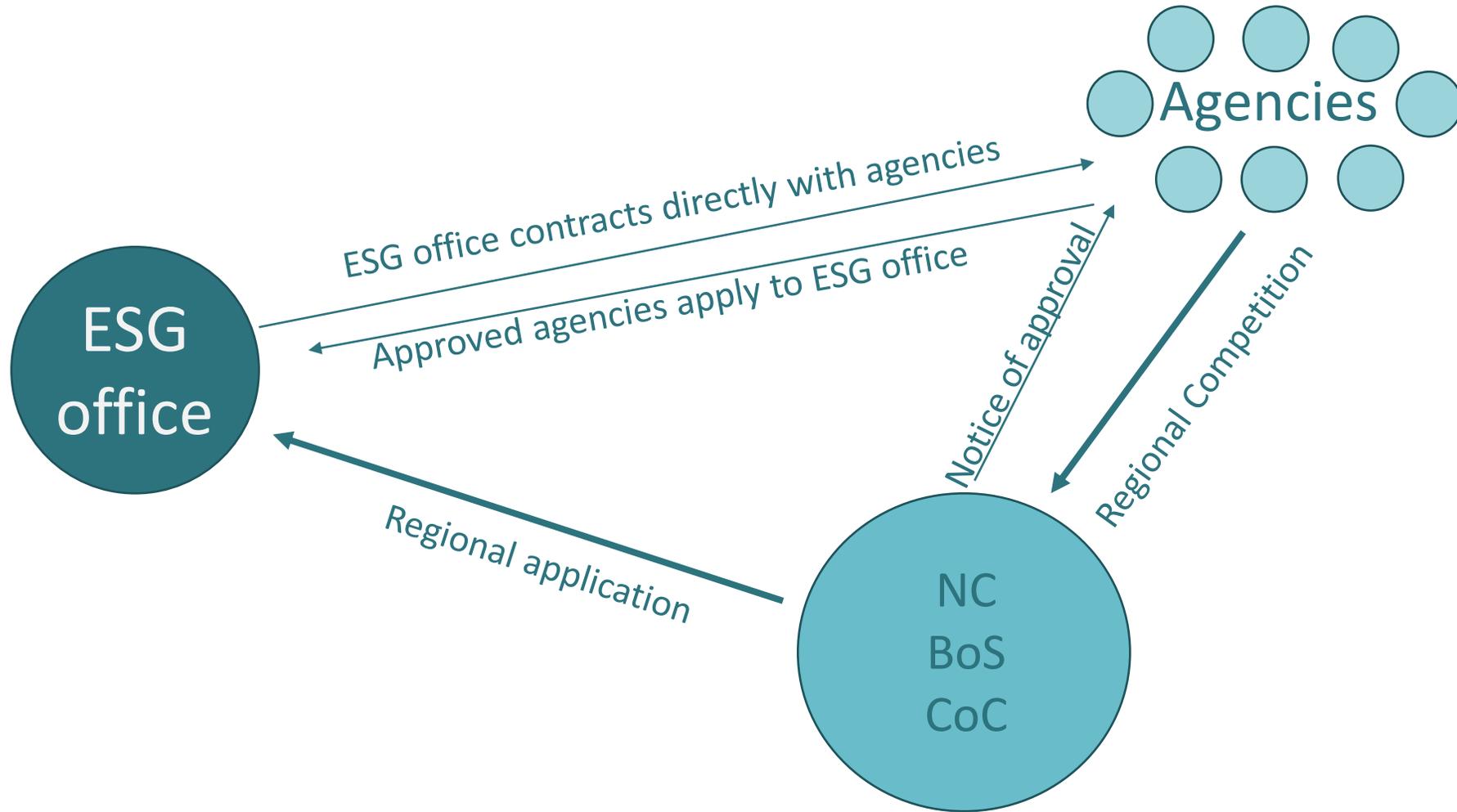
5 eligible components under ESG

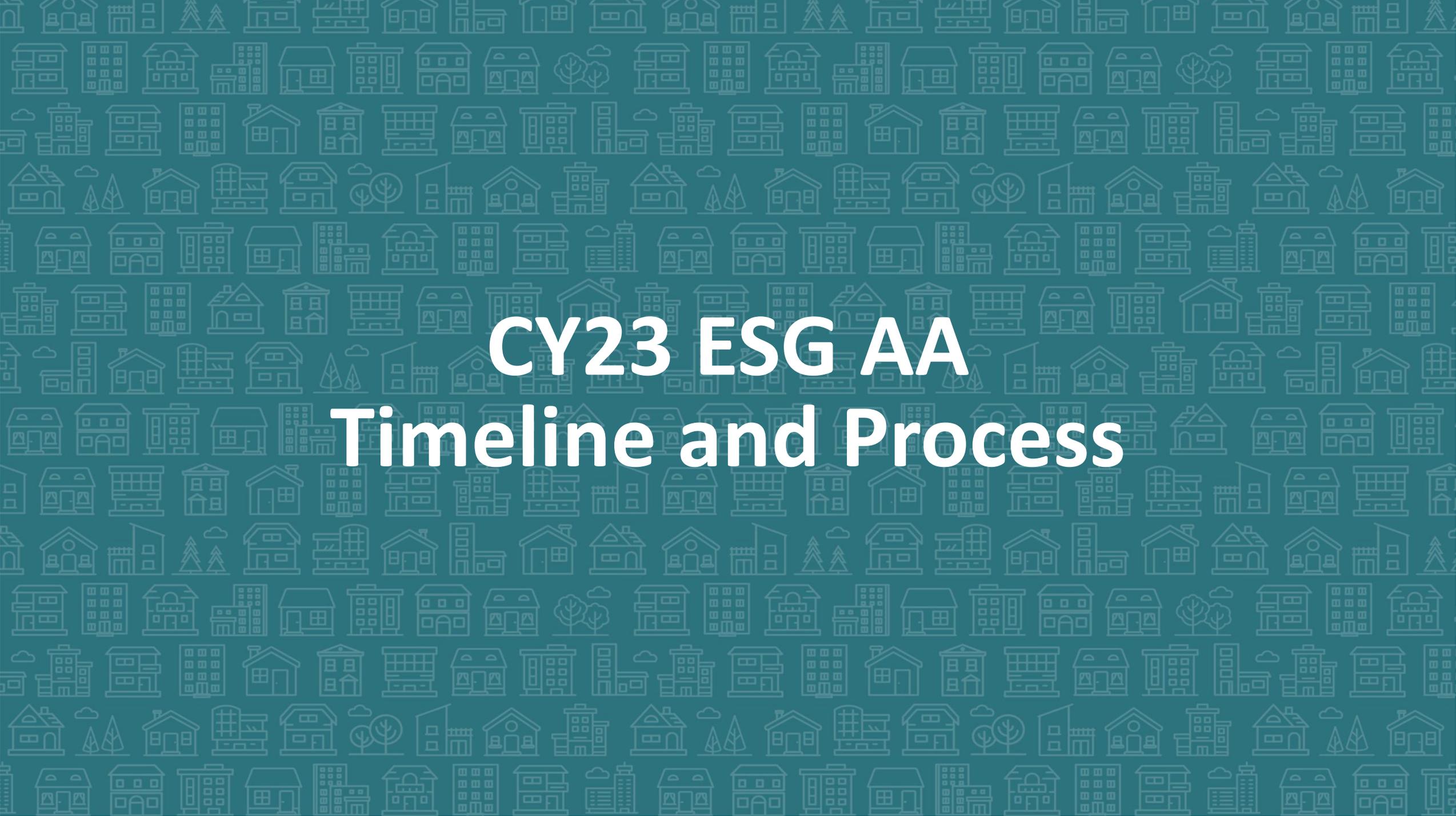


Flow of ESG funds



Flow of ESG application process

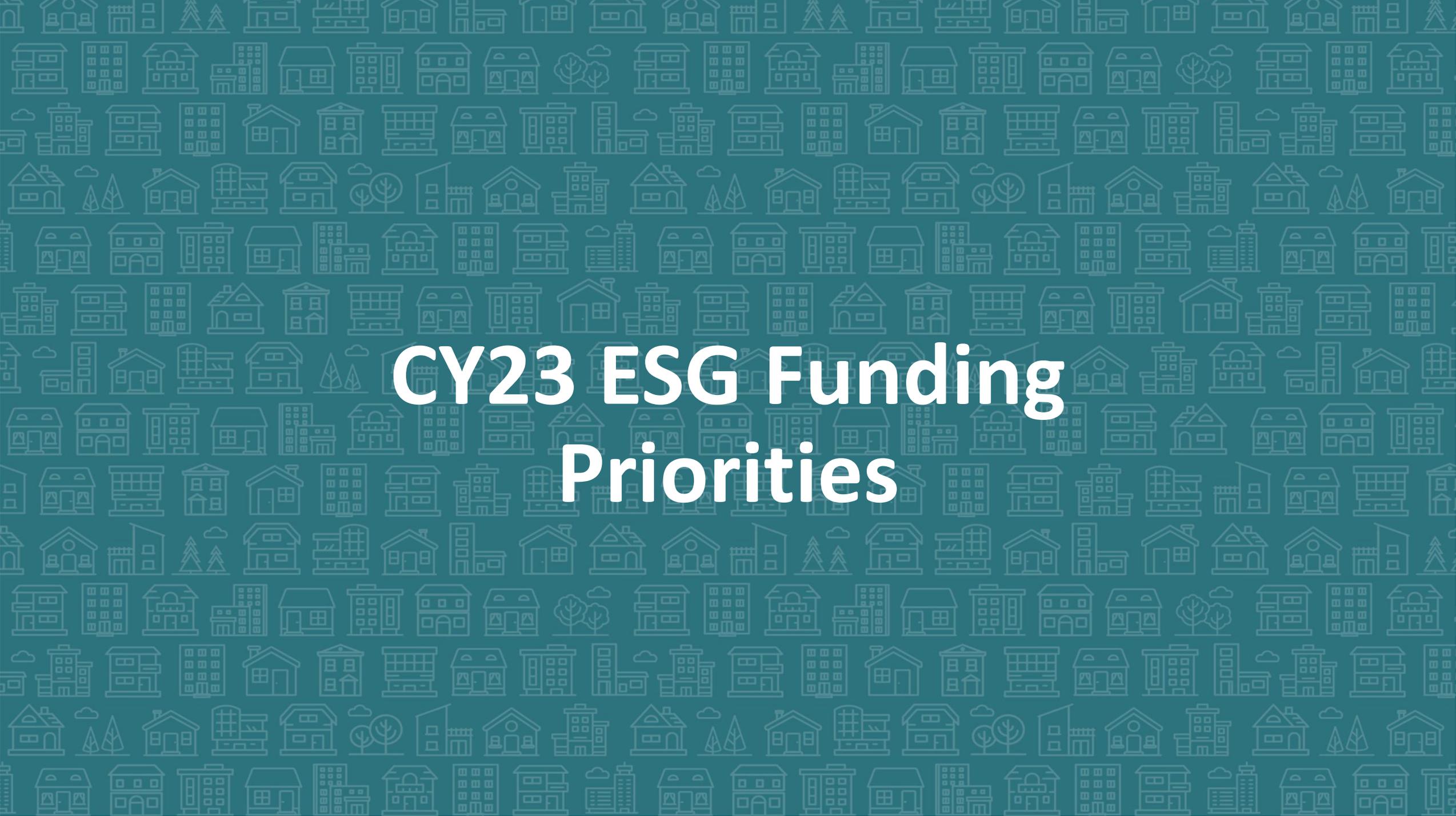




CY23 ESG AA Timeline and Process

NCCEH staff are working to improve the ESG competition.

- Focus changes to the scorecard, application process, and role for Regional Committees to improve this year's competition
 - Improve communication, transparency and continue to fund the most effective projects
- Two webinars already planned:
 - **June 29, 1:30-3:00 PM:** Process-focused webinar for all elected members of Regional Committees in NC BoS CoC
 - **July 20, 2:30 – 4:00 PM:** Webinar for all potential project applicants in NC BoS CoC



CY23 ESG Funding Priorities

The NC BoS CoC last established priorities for ESG funding in 2019.

- The process, at that time, was focused on each Regional Committee facilitating local competitions and submitting 13 regional applications to the ESG office.
- The process has now been centralized, and program applications are reviewed by NCCEH staff and the Project Review Committee.
- The existing funding priorities need to be updated to reflect not only current procedures but offers a chance to reflect the updated priorities of the CoC.
- Proposed changes to the ESG Funding Priorities document:
 - Shifting the audience of the document to the Project Review Committee
 - “Encouraged” to “Eligible”
 - Performance
 - Racial Equity

CY23 ESG Funding Priorities

Purpose

The North Carolina Balance of State Continuum of Care (NC BoS CoC) has set funding priorities for the CY23 Emergency Solutions Grants (ESG) funding competition to help improve its homeless and housing service system and provide more robust supports to people experiencing homelessness. These funding priorities aim to:

- Help the NC BoS CoC target ESG funding to specific local needs. These priorities provide guidance to help make decisions about how to use ESG to improve the homeless and housing system, rather than simply continuing ESG funding for previous grantees.
- Coordinate goals and ESG funding across the whole CoC. These funding priorities aim to coordinate ESG funding to move the whole CoC toward common goals.
- Improve ESG-funded programs. These priorities aim to ensure publicly funded agencies implement best practices by lowering barriers to entry, incorporating Housing First approaches, and following the NC BoS CoC's Written Standards. These priorities help grantees and communities take steps toward expanding access to emergency and permanent housing.
- Improve racial equity and decrease disparities in outcomes throughout the CoC.
- Establish precedent to make funding decisions consistently and fairly across each region of the NC BoS CoC.



NC Balance of State Continuum of Care's CY23 ESG Funding Priorities

Ensure people experiencing homelessness in the CoC have access to low-barrier, housing-focused shelter, rehousing assistance, and supportive services.

- The CoC should only fund projects able to operate in full compliance with relevant NC BoS CoC Written Standards.
- The CoC should fund street outreach in counties that currently have people living unsheltered.
- The CoC should fund rapid re-housing (RRH) that covers every county in the region. Regions may achieve full geographic coverage by funding one or multiple programs.
- The CoC should only fund homelessness prevention programs if accessible, low-barrier emergency shelter or street outreach and rapid re-housing assistance are available in every county. Homelessness prevention should be used solely for return homelessness.
- The CoC should promote service coverage to all 79 counties in the CoC geographic area. Agencies willing to cover gaps in coverage should be prioritized for funding. Appendix 1 highlights which counties lack services by project type.

NC Balance of State Continuum of Care's CY23 ESG Funding Priorities

Only applicants with the financial capacity to administer public dollars should be funded.

- Agencies must have the capacity to operate a reimbursement-based grant and have the administrative infrastructure to spend their dollars in a timely manner throughout the year.

Coordination at the regional level ensures the best results for people experiencing homelessness.

- Applicant agencies should regularly participate in their Regional Committee and attend at least 75% of Regional Committee meetings.
- Applicant agencies must demonstrate that they fully participate, or will fully participate, in the local coordinated entry system and should plan to regularly attend case conferencing meetings.

NC Balance of State Continuum of Care's CY23 ESG Funding Priorities

Measuring and improving performance at the agency, regional, and CoC levels is a priority for the CoC. Timely, accurate data collection is imperative to this priority.

- Utilization of HMIS or a comparable database is required for all ESG-funded agencies.
- Applying for funding to support agencies to achieve timely, high quality data entry should be encouraged.
- Performance should be regularly reported and monitored through CAPER data.

The NC BoS CoC is committed to impacting outcome disparities seen across marginalized communities.

- Agencies committed to advancing racial equity should be prioritized for funding.
- All agencies must be in full compliance with the NC BoS CoC Anti-Discrimination Policy to be eligible for ESG funding.

NC Balance of State Continuum of Care's CY23 ESG Funding Priorities

The NC BoS CoC is committed to consistency and transparency in decisions regarding funding for the ESG program. The Project Review Committee and NCCEH staff use the following as established precedent when making funding recommendations:

- Any remaining funds in a regional allocation, after all project applications have been reviewed, will be allocated to rapid re-housing financial assistance. If there is more than one RRH project in the region, the remaining funds will be allocated to the most effective RRH programs as determined by the Review Tool performance criteria.
- Allocate funding to agencies that submitted project applications after the established deadline only if funding remains available in the region after all other project applications had been scored.
- With each project application, PRC members and NCCEH staff will review funding requests in the current application compared to the awarded funding from the previous year.
- The CoC will default to funding renewal applicants, placing conditions on those with difficulty meeting written standards requirements.

Appendix 1: Grid of service coverage by county and project type

- This grid demonstrates which counties have service coverage using public funding through Emergency Solutions Grant (ESG) or Continuum of Care (CoC) programs and highlights where regions may be experiencing a gap in coverage for a given project type. The CoC will prioritize expanding coverage to counties not currently being served.
- Emergency shelter projects may include both general population shelters and domestic violence shelters. Shelters not funded by ESG or CoC funding do not appear on this grid.

Appendix 1: Grid of service coverage by county and project type

Street Outreach Projects			
Region	# of SO providers	# of Counties covered with SO	# of Counties without SO coverage
01	1	7	1 (Madison)
02	1	4	0
03	1	4	1 (McDowell)
04	0	0	5
05	1	1	4 (Stanly, Cabarrus, Rowan, Davidson)
06	0	0	5
07	0	0	9
08	0	0	4
09	1	2	6
10	0	0	6
11	0	0	10
12	0	0	5
13	1	1	4 (Jones, Craven, Pamlico, Carteret)

Appendix 1: Grid of service coverage by county and project type

Emergency Shelter and DV Shelter Projects Receiving ESG Funding			
Region	# of ES providers	# of Counties covered by ES	# of Counties without access to ES
01	4	7	1 (Madison)
02	1	1	3
03	4	5	0
04	3	5	0
05	3	3	2 (Rowan, Cabarrus)
06	2	5	0
07	3	3	6 (Johnston, Hoke, Richmond, Anson, Montgomery, Randolph)
08	1	1	3 (Bladen, Columbus, Scotland)
09	2	8	0
10	1	2	4 (Wilson, Greene, Lenoir, Duplin)
11	1	10	0
12	2	3	2 (Bertie, Beaufort)
13	1	1	4 (Jones, Craven, Pamlico, Carteret)

Rapid Rehousing Projects

Region	# of RRH providers	# of Counties covered with RRH	# of counties without RRH coverage
01	1	7	1 (Madison)
02	1	4	0
03	2	5	0
04	1	5	0
05	2	5	0
06	1	5	0
07	1	9	0
08	1	4	0
09	1	8	0
10	2	5/6	1 (Duplin)
11	1	10	0
12	1	5	0
13	1	5	0



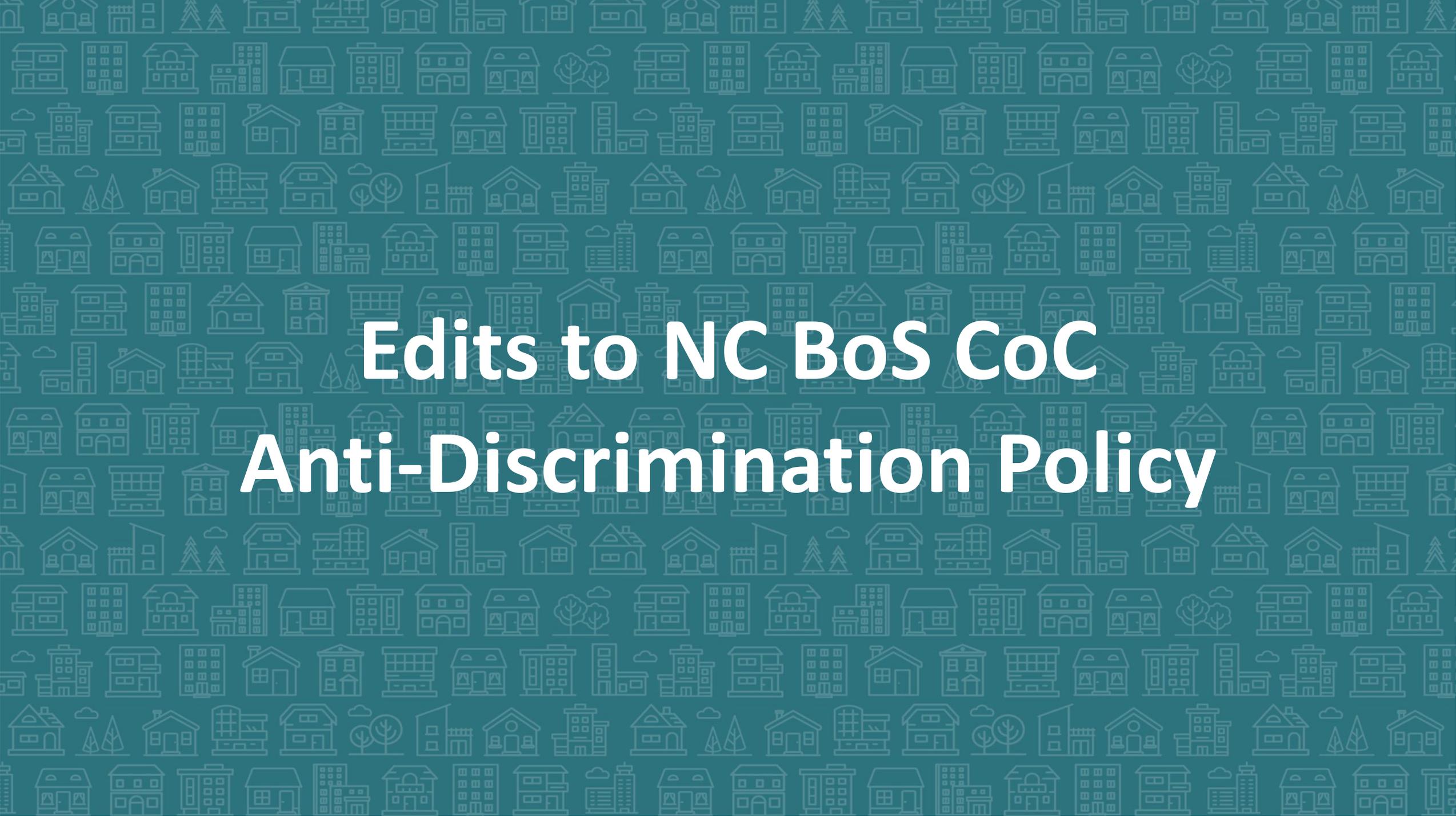
Homelessness Prevention Projects

Region	# of HP providers	# of counties covered with HP	# of counties without HP coverage
01	0	0	8
02	0	0	4
03	0	0	5
04	0	0	5
05	1	5	0
06	1	5	0
07	0	0	9
08	0	0	4
09	1	8	0
10	1	6	0
11	0	0	10
12	0	0	5
13	0	0	5



Steering Committee approval of CY23 ESG Funding Priorities

- Questions?
- Motion?



Edits to NC BoS CoC Anti-Discrimination Policy

The NC BoS CoC Anti-Discrimination Policy guides program implementation and is updated yearly.

- Built to mirror HUD's Equal Access Rule, the Anti-Discrimination policy prohibits overt acts of discrimination that prevent people from accessing services
- Required for all agencies in the CoC - mandatory training annually
- The policy has strong protections for:
 - LGB and Transgender people seeking services
 - Families (Family Separation policy)
 - People of all faiths (Faith-based services policy)
 - People with grievances against their provider
- Discrimination on the basis of race and ethnicity is prohibited, but protections don't go beyond overt acts of discrimination (which are hard to prove anyway)



Minor changes to wording have been made to the existing document.

- Edits were made to wording for transparency, accuracy, and consistency
- Minor language changes were made to the following sections:
 - Overview
 - Equal Access section
 - Procedures table
- Draft policy with proposed edits is available on the NCCEH website at <https://www.ncceh.org/bos/steeringcommittee/>

2022 Anti-Discrimination Policy includes a new section on Racial Equity

Racial Equity Policy

CoC agencies, staff, volunteers, and contractors must recognize that Black, Indigenous, and People of Color (BIPOC) are disproportionately represented in the homeless services system and are often negatively impacted at disproportionate rates by economic and political systems, contributing to higher rates of homelessness. All agencies within the NC BoS CoC must take active steps to assess and reduce racial disparities in their agency and their community. These steps can include, but are not limited to:

1. Seek regular racial equity training opportunities for all agency staff, volunteers, contractors, and board members
2. Review the NC BoS CoC annual Racial Equity Assessment and develop plans to target disparities that persist in their community
3. Actively work to increase racial diversity in hiring, especially in leadership or supervisory positions, and board member recruitment
4. Actively recruit bi-lingual staff in hiring for client-facing positions
5. Assess and make changes to agency policies and procedures that might disproportionately impact BIPOC clients, such as requiring criminal background checks for program entry
6. Consider tracking your agency's data to ensure equal access to admission, housing, and other programming based on race

Benefits and challenges of adding a Racial Equity Section

- Adding a racial equity section to the Anti-Discrimination Policy furthers the Steering Committee's goal of addressing racial disparities across the NC BoS CoC.
- Addresses gaps in protections within the existing policy
- Adding an explicit racial equity section to the Anti-Discrimination Policy lays a foundation that can lead to further action.

The challenge is that we have no mandate for initiating an equity process at the agency level.

- Racial equity work requires commitment and a willingness to have hard and uncomfortable conversations.

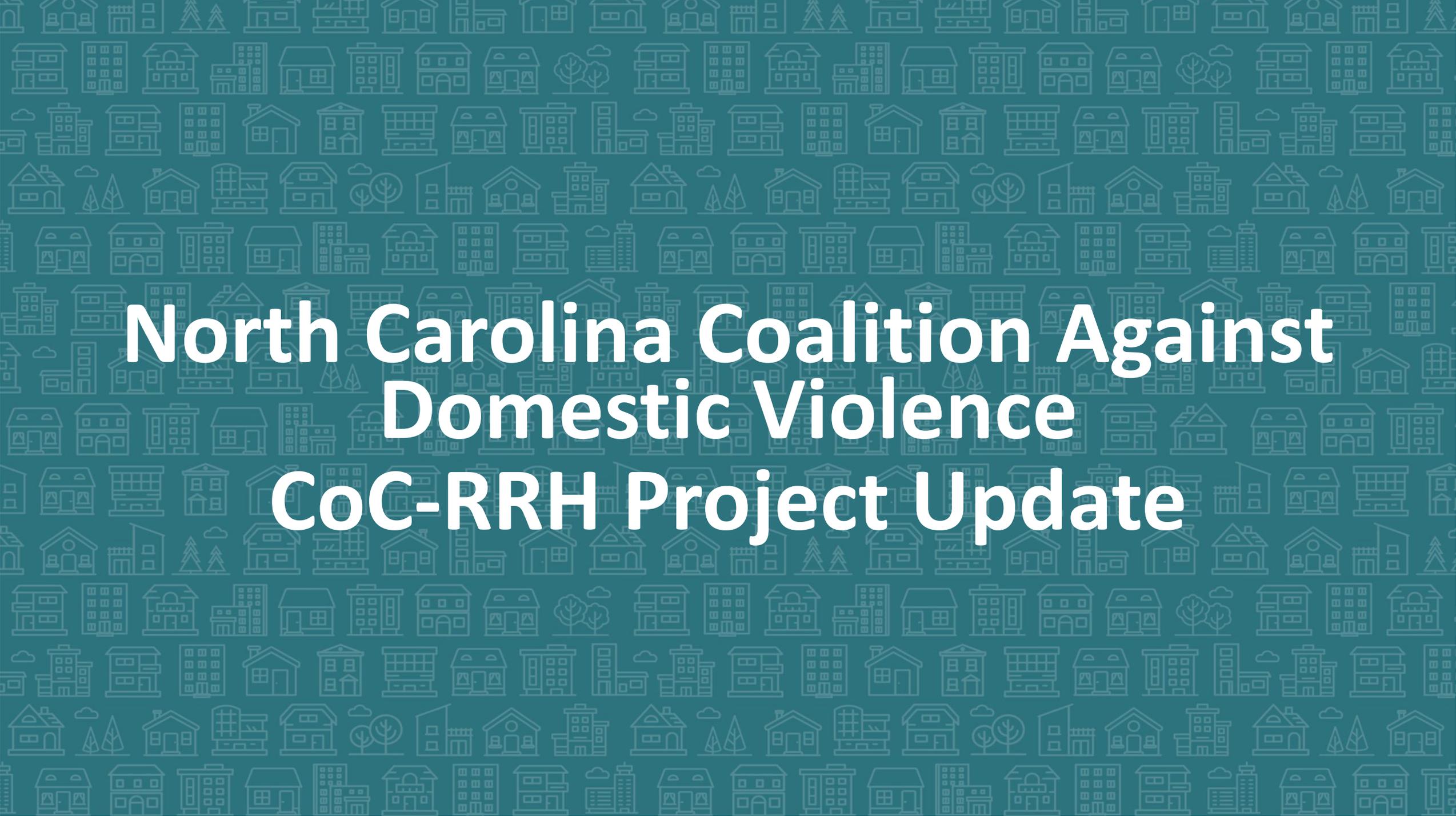
Steering Committee to approve the proposed edits to the Anti-Discrimination Policy for 2022

- Questions?
- Motion?

Next Steps

Anti-Discrimination Policy Webinar is tomorrow!

- Wednesday, June 08, 2022 from 2:30 – 4:00 PM
- Registration is required and participation is mandatory for all agencies receiving ESG or CoC funding: <https://www.ncceh.org/events/1553/>



North Carolina Coalition Against Domestic Violence CoC-RRH Project Update



NCCADV

North Carolina Coalition
Against Domestic Violence

Safe at Home

NC BoS CoC DV Bonus Rapid Rehousing

Cassandra Rowe, Beth Chartrand



NCCADV

North Carolina Coalition
Against Domestic Violence

FOUR BRANCHES:

**Technical
Assistance**

**Public
Policy**

Training

Programs

Finally!

- NCCADV was awarded \$2,139,002 in DV Bonus Funds through the FY21 CoC Competition to serve survivors of DV experiencing homelessness in the NC Balance of State CoC!



DV + Homelessness

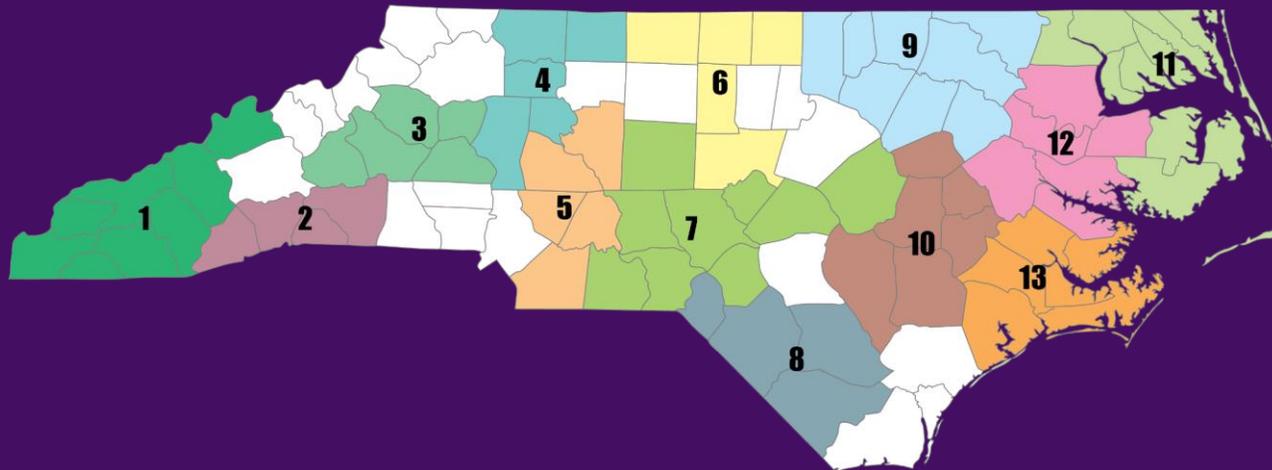
- DV is a significant threat to housing stability, and many are forced to flee their homes or live in danger.
- 90% of all homeless women have experienced abuse in their lifetime (NNEDV).
- A majority of unmet requests for DV services are housing-related.
- Pandemic + growing affordable housing crises have exacerbated both DV and homelessness.



Safe at Home DV RRH

- NCCADV will partner with 10 subrecipient DV agencies to provide coverage to a large area of the NC Balance of State CoC. Subrecipients will disburse all rental assistance and provide supportive services to survivors.

Balance of State CoC
Regional Committees



Project Goals

- Serve 106 survivor HH with rental assistance for affordable and safe permanent housing
 - 63 scattered site apartments
 - 43 single family homes
- Provide HH with optional and individualized trauma-informed supportive services in an effort to sustain permanent housing and other survivor goals.



NCCADV's role

- Oversight and financial management of program and subrecipients
- Provide intensive TA to subrecipients
- Data collection from sites
- Facilitate learning community with subrecipients



RRH Subrecipient Project Activities

- Housing and landlord identification
- Assessment of HH needs
- Assessment of HH supportive service needs
- Housing search and counseling services
- Provision of rental assistance
- Assistance with moving costs
- Utility deposits
- Case management
- Outreach services
- Referral to additional services in the community
- Participation in learning community



Timeline

- RFP for subrecipients released 5/18, deadline of 7/29
- Subrecipients finalized 8/31
- 18-month implementation likely October 2022 – April 2023



Subrecipient RFP



NC Balance of State CoC - NCCADV

DV Bonus Rapid Rehousing Sub-Recipient Request for Proposals

Background and Instructions

NCCADV has been awarded \$2,139,002 in DV Bonus funds for the Safe at Home rapid rehousing program through the North Carolina Balance of State Continuum of Care and Department of Housing and Urban Development (HUD). Through this award, NCCADV will work with 10 subrecipient DVSPs to provide DV rapid rehousing coverage to the NC Balance of State CoC's 79-county geographic area.

Funding for rental assistance and supportive services will be allocated based on each subrecipient's coverage area, fair market rent in their region, and local housing needs. NCCADV will partner with NCCEH to provide technical assistance and support to subrecipients on the principles of Housing First.

Subrecipients will be required to perform all project activities without sub-granting to other entities. Project activities to be implemented by subrecipients include:

- Housing and landlord identification
- Assessment of household's housing needs
- Assessment of household's supportive service needs
- Housing search and counseling services
- Provision of rental assistance
- Assistance with moving costs
- Utility deposits
- Case management
- Outreach services
- Referral to additional services in community

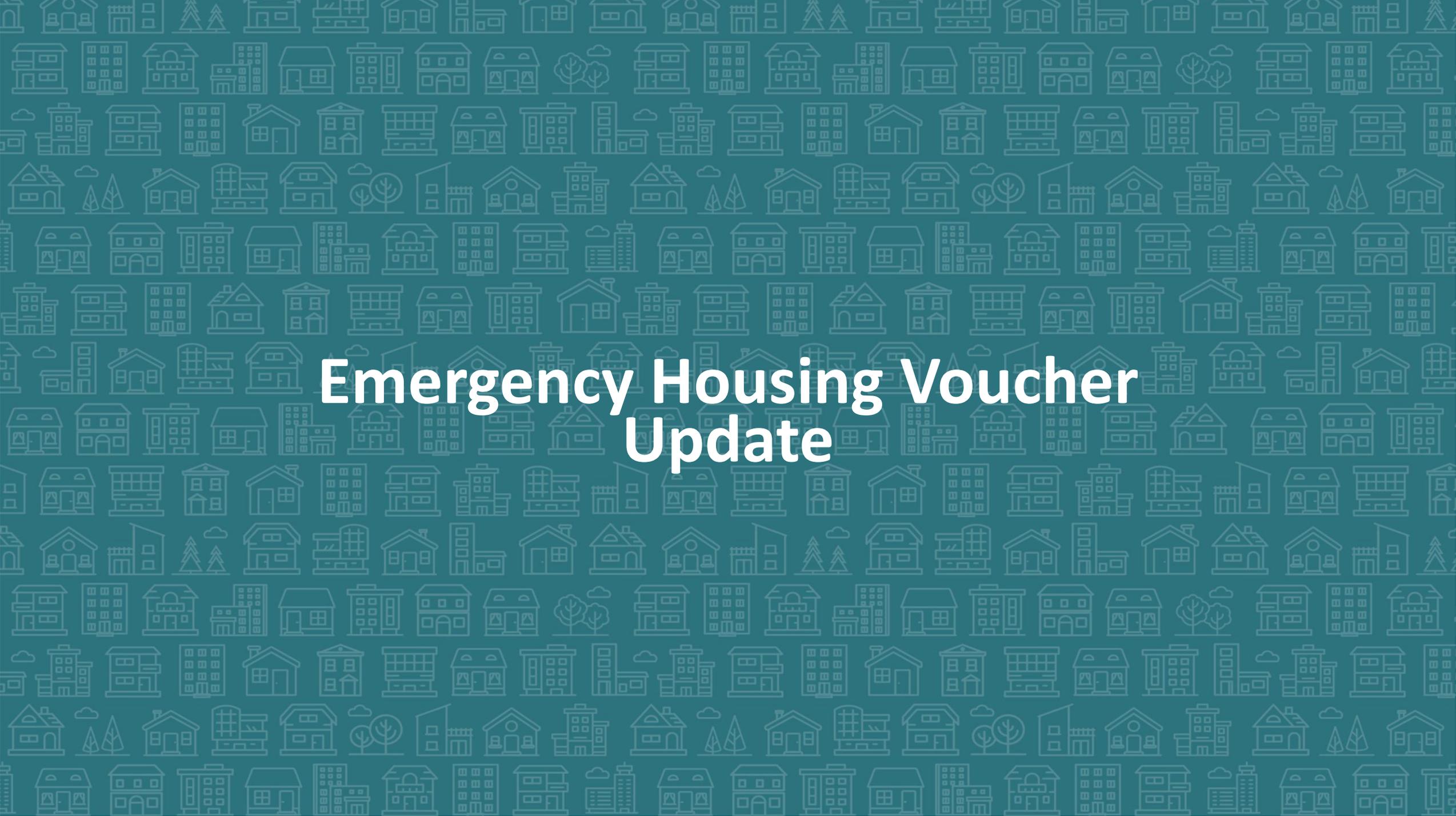
- [Available here!](#)

- Questions:
- Beth Chartrand
bchartrand@nccadv.org



Thank you!
Questions?





Emergency Housing Voucher Update

EHV Dashboard

PHA Code	PHA Name	Total Awards	Active Issuances	Current Leased Vouchers	Unit Utilization
NC022	Housing Authority of the City of Greenville	27		26	96.30%
NC159	Western Piedmont Council of Governments	30	14	13	43.33%
NC025	Rockingham Housing Authority	15	2	4	26.67%
NC161	Isothermal Planning & Development Commission	32	29	7	21.88%
NC050	Wadesboro Housing Authority	15		2	13.33%
NC008	Housing Authority of the City of Concord	26	13	2	7.69%
NC901	North Carolina Commission of Indian Affairs	414	321	23	5.56%
NC144	Eastern Carolina Human Services Agency, Inc.		29	2	0.00%
NC018	Housing Authority of the Town of Laurinburg	15			
NC035	Sanford Housing Authority		1		
NC072	Statesville Housing Authority		10		
NC075	City of Albemarle Department of Public Housing	15			
NC089	Bladenboro Housing Authority	15	2		
NC118	Roanoke-Chowan Regional Housing Authority	15			
NC120	Chatham County Housing Authority	15			
NC137	Nash-Edgecombe Economic Development, Inc.		32		
NC145	Economic Improvement Council, Inc.		10		
NC152	Mountain Projects, Inc.		1		
NC155	Franklin-Vance-Warren Opportunity, Inc.		12		
Total		634	476	79	12.46%

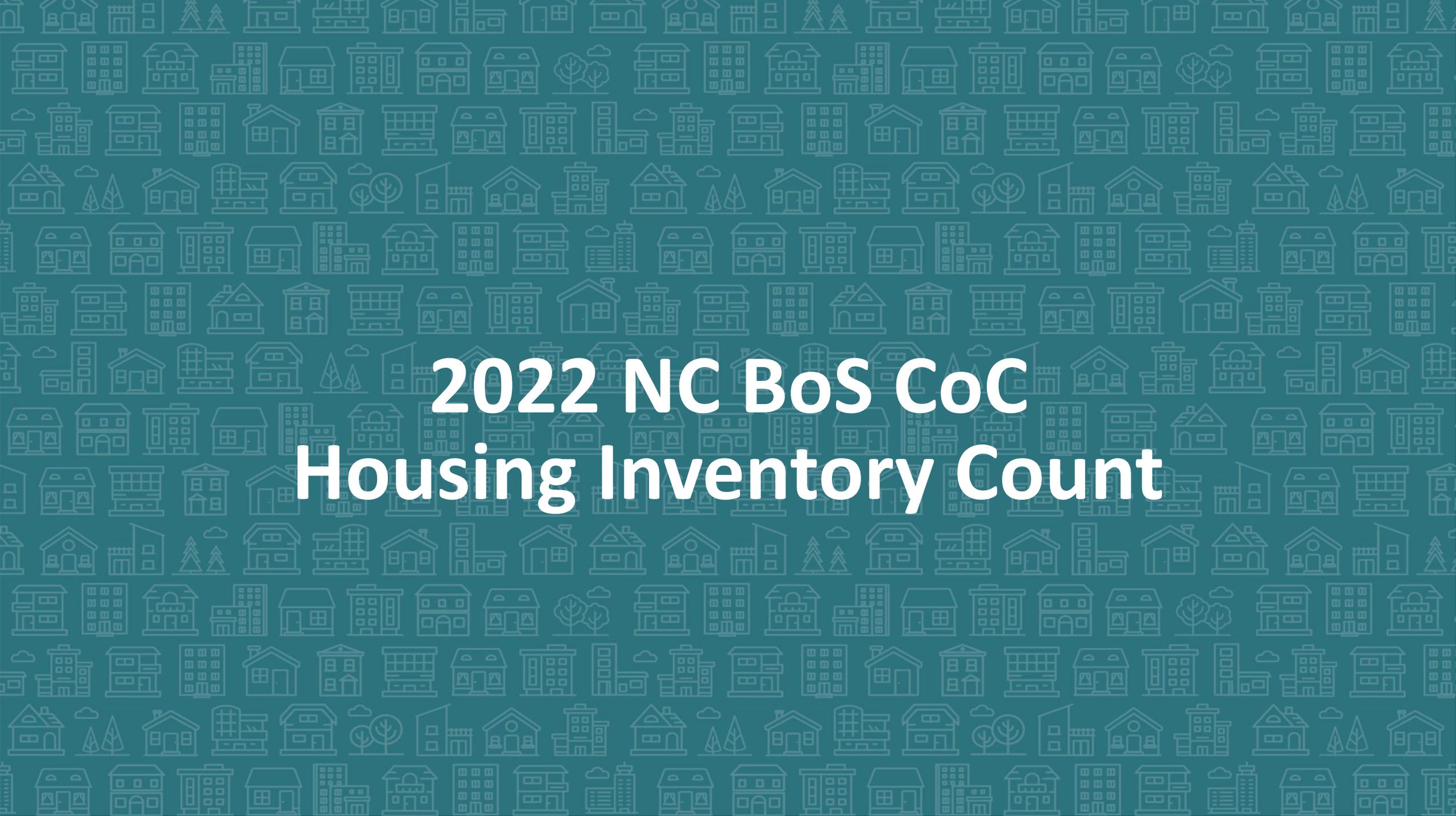
*<https://www.hud.gov/ehv> as of 6/2/2022



Housing Search

- All EHV PHAs are required to provide housing search assistance:
 - Help a family identify and visit available units during their housing search
 - Find a unit that meets the household's disability-related needs
 - Provide transportation and directions
 - Assist with the completion of rental applications and PHA forms
 - Expedite the EHV leasing process for the family
- Not all PHAs have the capacity to meet this requirement

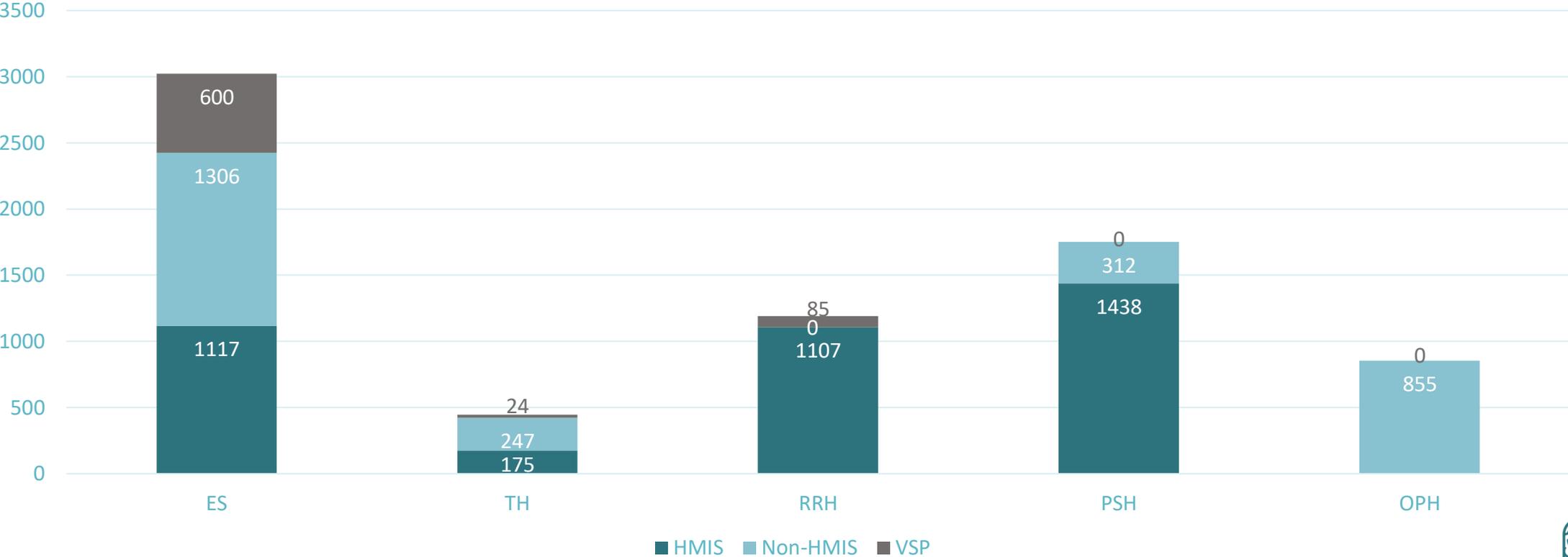
NCCIA and NCCEH will roll out a robust housing search plan in July 2022



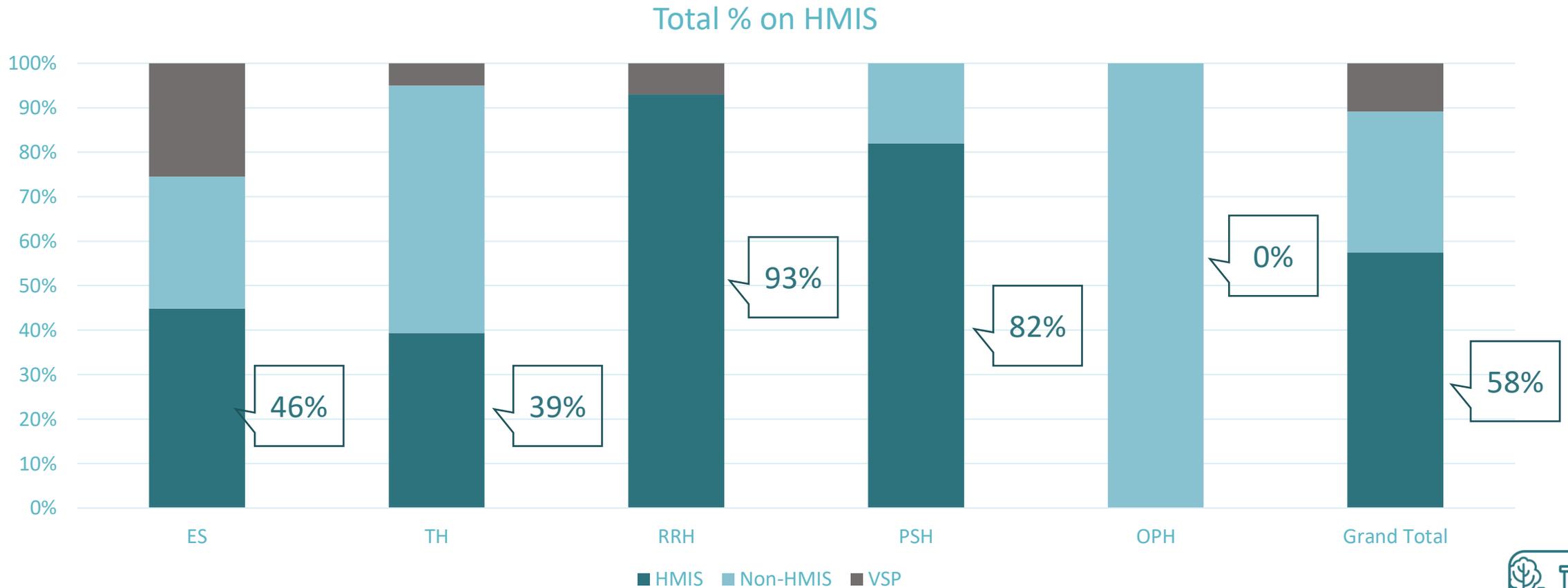
2022 NC BoS CoC Housing Inventory Count

HMIS Bed Coverage

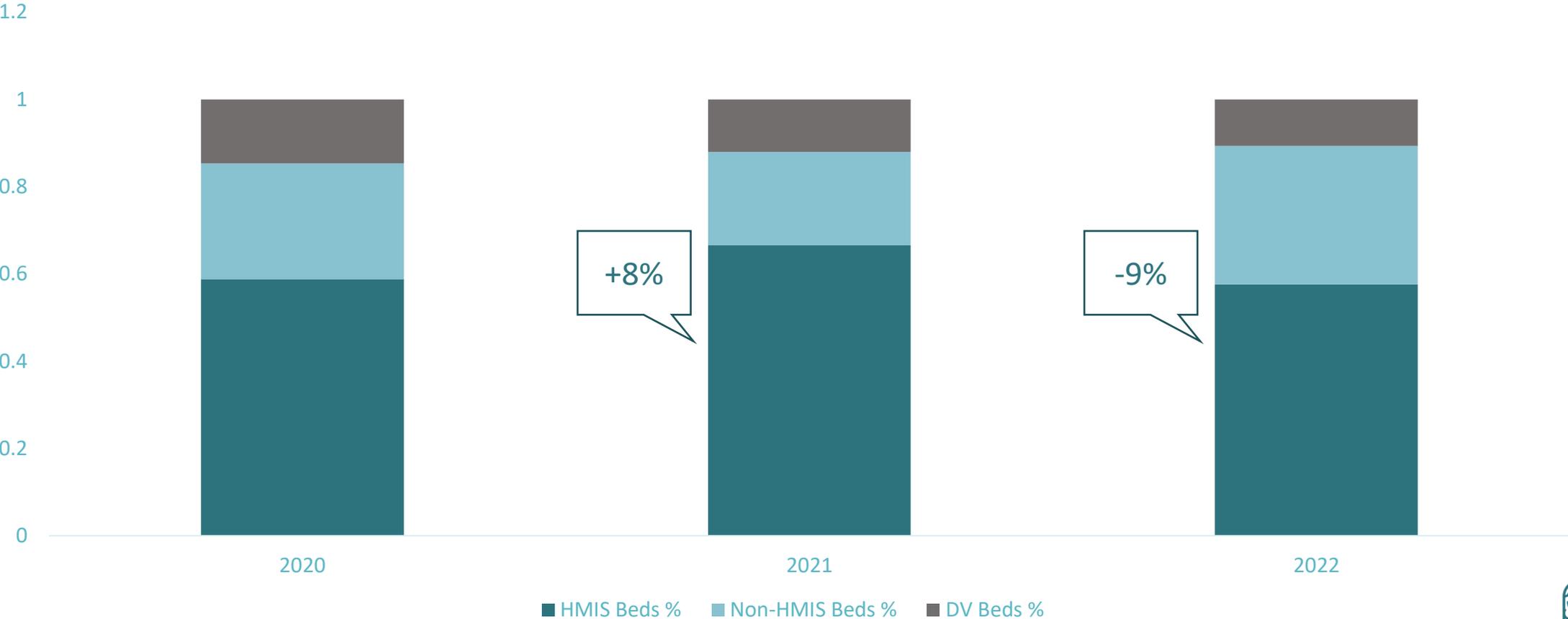
Total Beds



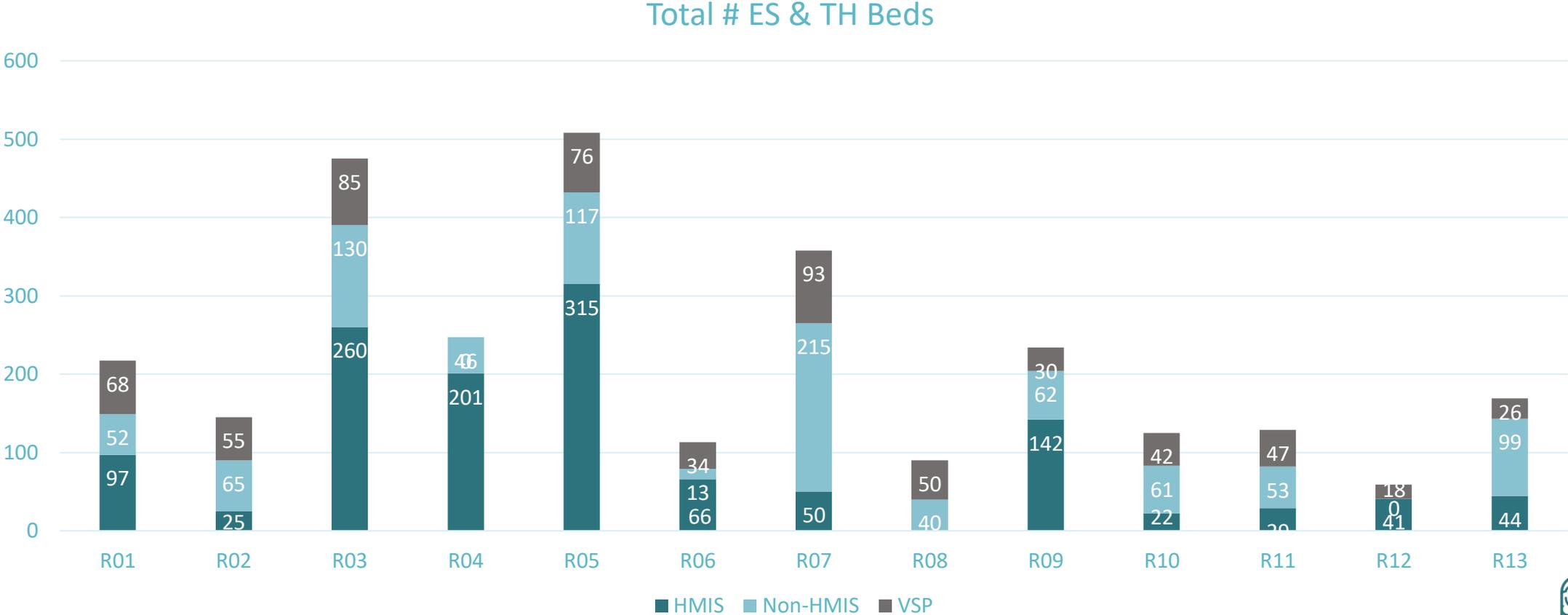
HMIS Bed Coverage



HMIS Bed Coverage – changes since 2020



2022 HIC HMIS Participation by Beds



Upcoming meetings & reminders

(Log-in information can be found on agenda)

- **NC BoS CoC Anti-Discrimination Policy Training**, Wednesday, June 8, 2:30 – 4:00 P.M.
- **ESG Competition Webinar for Regional Leads and Alternates**, Wednesday, June 29, 1:30 – 3:00 P.M
- **Racial Equity Subcommittee Meeting**, Wednesday, June 15, 11:30 A.M. – 12:30 P.M.
- **NC Local Leadership Response Sharing Call**, Wednesday, June 15, 1:00 – 2:00 P.M.
- **NC BoS CoC HMIS Reports Training Office Hours**, Thursday, June 16, 1:00 – 2:30 P.M
- **Coordinated Entry Council Meeting**, Monday, June 27, 10:00 – 11:30 A.M
- **Funding and Performance Subcommittee Meeting** , Thursday, June 23 , 11:00 A.M-12:00 P.M

Next Meeting

Next meeting: Tuesday, July 12 at 10:30 AM

(Note: This is one week later than normal due to the July 4th holiday)

Reach out to us:

(919) 755-4393

bos@ncceh.org

